

1 **A novel decision-making approach to evaluate transportation modes in a**
2 **sustainable, agile and resilient supply chain network under uncertainty**

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11

12 **Abstract**

13 One of the crucial issues in supply chains is the selection of an appropriate transportation mode for
14 logistics operations. Various criteria and factors influence this decision, and it can vary across
15 different supply chains. The objective of this paper is to evaluate transportation modes for the
16 medical equipment supply chain based on sustainability, agility, and resilience criteria under
17 uncertain conditions. Considering the significant impact of uncertainty in different scenarios, the
18 evaluation of transportation modes needs to be conducted accordingly. Therefore, the Stochastic
19 Fuzzy Best Worth Method (SFBWM) is utilized for this purpose and the indicators are assessed. The
20 findings indicate that cost, speed, carrying capacity, flexibility, and national economy are the most
21 important indicators. The main contribution of this study is the presentation of a developed approach
22 using the Fuzzy Inference System (FIS). In this approach, the evaluation indicators are hierarchical
23 and weighted, and the Hierarchy Weighted FIS (HWFIS) method is proposed. Based on the achieved
24 results, agility was selected as the most important one, and sustainability and resiliency have the
25 same rank with the same weights. Also, outputs demonstrate that the airplane is the most favorable
26 option.

27 **Keywords:**

28 Transportation modes selection, Sustainability, Agility, Resiliency, Oxygen concentrator

29 **1. Introduction**

30 Supply Chain (SC) management plays a crucial role in today's competitive and modern marketplace.
31 Nowadays, managers know that in order to increase the efficiency and productivity of their business
32 and gain a competitive advantage, they need to develop an appropriate plan for their organization's
33 SC [1,2]. In SC planning, one of the critical parts is the Distribution Network (DN) which can
34 drastically improve the performance of the SC. An optimal plan for DN can dramatically reduce costs
35 (especially transportation costs) and enhance customer satisfaction. In the strategic planning for the
36 Distribution Centers (DCs), one of the critical tasks is to select the best transportation mode (TM) to
37 ship products. Utilizing appropriate TM can drastically improve the performance of the DC and
38 consequently the performance of the SC. Since the number and variety of the TMs have drastically
39 increased in recent years, the mentioned task become more complex. In this regard, using decision-
40 making frameworks can be useful.

41 In the SC field, In the beginning, and in the traditional approach, only the financial and economic
42 dimensions of the SC were considered, and the researchers focused only on the financial goals [3,4].
43 After some time, with the increase of environmental concerns, the opinion of researchers was drawn
44 to the problem of incorporating environmental considerations (such as reducing carbon emissions)
45 in the SC management problem, which is called the green SC [5,6]. In the next research stream, the
46 researchers also incorporated social issues in the design and management of the SCs, which led to
47 the emergence of socially responsible SCs [7,8]. Finally, by integrating the financial, environmental,
48 and social dimensions, the researchers introduced the sustainable supply chain that become a
49 trending topic in the last two decades [9,10]. In recent years, due to some governmental and
50 international considerations and regulations, incorporating sustainability dimensions into the
51 business is a necessary issue.

52 By drastically increasing the fluctuation of the business environment and introducing
53 unpredictable disruptions (e.g., COVID-19 pandemic), and also the dynamic nature of the
54 marketplace, the attention of researchers and managers has attracted to the two crucial concepts
55 namely resiliency and agility. In general, resilience is defined as the ability of a system to deal with
56 disruptions [11,12], and agility is characterized as the capacity of a system to cope with the dynamic
57 nature of the business environment [13,14]. Due to the crucial role of the mentioned concepts, they
58 become as the main pillars of the emergence concepts named viability [15,16] and Industry 5.0
59 [17,18], which show that incorporating these critically important concepts into today's businesses.

60 Given the importance of the mentioned points, the current work aims at proposing a hybrid
61 decision-making framework to select the best transportation mode for the DC in a sustainable supply
62 chain. For this purpose, a list of indicators and alternatives are provided according to the literature
63 and experts. Then, a recently introduced efficient method named the SFBWM is used to compute the
64 importance of the indicators. In the next step, the WFIS is employed to evaluate the potential
65 transportation modes. The main research motivation is that the appropriate transportation mode
66 selection by considering the critically important metrics like sustainability, resilience, and agility,
67 especially in the medical devices industry, can significantly improve the supply chain efficiency and
68 effectiveness, which leads to enhancing customers satisfactions. Also, in comparison with the
69 previous papers, the main advantage of this work is to develop an efficient hybrid fuzzy decision-
70 making model to investigate the transportation mode selection problem.

71 The significant contributions of the current research are related to examining the transportation
72 modes evaluation problem based on the sustainability, agility, and resilience indicators for the first
73 time. In this regard, to the best of our knowledge, no academic work has previously investigated the
74 transportation evaluation problem with the mentioned features (i.e., sustainability, agility, and
75 resilience). Moreover, regarding the methodology, this study has developed an efficient and novel
76 hybrid approach novel by integrating the FSBWM and HWFIS methods that is the first combination

77 of these methods in the literature. All in all, this work contributes to the literature by developing a
78 novel and effective hybrid method to investigate the transportation mode selection problem based
79 on the sustainability, agility, and resilience indicators for the first time.

80 In this paper, Section 2 presents the literature, Section 3 describes the methodology, Section 4
81 introduces the case study, Section 5 presents the computational results, and Section 6 provides the
82 conclusions.

83 **2. Literature review**

84 In the field of evaluating various components of the supply chain, several studies have been
85 conducted. For instance, Nag and Helal [19] proposed a fuzzy approach for supplier selection in a
86 pharmaceutical distribution system. The Fuzzy Technique for Order of Preference by Similarity to
87 Ideal Solution (Fuzzy TOPSIS) method was utilized by them, where evaluation criteria included
88 quality, delivery, price, agility, service level, and brand of the organization. The results showed that
89 the Fuzzy TOPSIS model can be effectively applied in uncertain environments and has the potential
90 for replication in other scenarios with similar dynamic operational environments. Another study by
91 Wang et al. [20] concentrated on risk management in the distribution of perishable food items. Their
92 primary goal was to anticipate or even manage food safety hazards during the distribution process
93 of perishable food items. They proposed a model that addressed a vehicle routing problem
94 considering food safety risk coefficient and time window constraints to minimize distribution costs.
95 To solve the problem, they employed the Whale Optimization Algorithm based on Weight-Parameter
96 Optimization (WPWOA), which demonstrated superior performance compared to other algorithms
97 in most evaluation criteria and prevented premature convergence. WPWOA exhibited faster and
98 more robust performance than the original WOA algorithm. Liao et al. [21] conducted an evaluation
99 and selection of distribution centers in a cold supply chain. They utilized a developed combined
100 compromise solution method in the Pythagorean fuzzy environment, which was introduced for the
101 first time. They incorporated sustainability indicators in evaluating the distribution centers, where

102 coherence indicators of the distribution center, regional conditions, and pollution level were the most
103 important criteria in their evaluations.

104 Wahyuni et al [22] presented a new method for evaluating and selecting distributors. They utilized
105 the Multi-Attribute Utility Theory (MAUT) approach to evaluate the distributors. The identified key
106 criteria in evaluating distribution networks were product quality, reasonable price, strategic
107 location, and responsiveness. According to their study, five distributors were selected as the top
108 options. Shamsuzzoha et al. [23] designed a data-driven supply chain network in a pharmaceutical
109 distribution company. In wholesale, the logistics process is a crucial capability, and optimizing this
110 process can provide significant competitive advantages. Their objective was to examine the causes
111 of supply chain gaps and ways to mitigate their impacts, focusing on minimizing travel costs for
112 preventing environmental damage and providing advantages to the company's input process. The
113 research results showed that the central pipeline system could enhance information flow, increase
114 cargo capacity, and reduce CO2 emissions to support an environmentally sustainable and resilient
115 supply chain and logistics processes. Sazvar et al. [24] introduced a data-driven approach to evaluate
116 and select suppliers, focusing on sustainability and resilience paradigms. They identified 22 criteria
117 and adopted the Fuzzy Best Worth Method (FBWM) to assign weights to these indicators.
118 Additionally, a Fuzzy Inference System (FIS) was utilized to establish the performance measurement
119 rules. Machine learning algorithms were employed to construct the supplier evaluation model. The
120 findings revealed that managers prioritized responsiveness and capability as crucial factors.
121 Moreover, other companies can utilize this model for supplier selection based on historical data. Vats
122 et al, [25] proposed a grey decision-making approach for distributor selection in the supply chain.
123 They conducted a case study on an automotive parts manufacturer, evaluating four suppliers using
124 eight criteria. The findings revealed that cost, delivery speed, and order handling were the most
125 important evaluation criteria.

126 ForouzeshehNejad [26] conducted a study that centered around the evaluation of agile and sustainable
127 suppliers in the context of the Fourth Industrial Revolution. To achieve this, they assigned weights to
128 the indicators using the rough best-worst method (RBWM). Subsequently, the suppliers were
129 evaluated using the multi-attributive border approximation area comparison (IR-MABAC) method.
130 The identified key criteria in the evaluations were production flexibility, cost, trustworthiness, smart
131 factory, and quality. Nayeri et al. [27] presented a data-driven model for evaluating suppliers in the
132 supply chain and allocating orders to them. They employed the SBWM method for supplier evaluation
133 and utilized data-driven algorithms to parameterize the supply chain network, considering
134 uncertainty in estimation. Finally, order allocation to suppliers was performed. The key identified
135 indicators in their study included cost, agility, and pollution production. Zhao et al. [28] proposed an
136 integrated approach based on the Multiple-Criteria Decision-Making (MCDM) theory for selecting
137 sustainable and resilient suppliers and allocating orders for distribution. Their two-level research
138 involved supplier evaluation and selection in the first phase, followed by order allocation to the
139 selected suppliers. Supplier evaluation in their study was performed using a developed VIKOR
140 approach, and the order allocation model was solved using the idealized programming approach. The
141 key evaluation indicators for suppliers were timely delivery of products and crisis management
142 capability. Muneeb et al. [29] presented a model for selecting suppliers-manufacturers and
143 distributors for remanufactured products in the context of a circular economy. Since distributors play
144 the role of supplying raw materials through returned products in some cases in the circular economy,
145 this model focuses on their integrated evaluation. The key criteria in the evaluation performed in the
146 proposed model were cost reduction, environmental impact reduction, and revenue maximization.

147 Bouraima et al. [30] evaluated rail transport systems for sustainable transportation. They used the
148 hybrid IR-SWARA-CoCoSo method for the evaluation. The findings indicate that the developed hybrid
149 method performs well and also identify that information systems are the most critical challenge for
150 selecting rail transport systems. Çelikkilek et al. [31] developed a multi-criteria decision-making

151 model in a grey environment to evaluate and select public transportation systems. They used AHP,
152 BWM, and MOORA methods for the evaluation. Their assessment criteria included sustainability and
153 passenger satisfaction, based on which different systems were evaluated and analyzed. Oubahman &
154 Duleba [32] developed a fuzzy model for selecting public transport modes. They combined the fuzzy
155 approach with the PROMETHEE method, and their developed method showed good performance in
156 evaluations. Their model acts as a basis for a fuzzy inference system that can facilitate mode selection
157 for passengers in a changing environment. The results support the quality of underground
158 transportation services. Batool et al. [33] promoted sustainable transportation. They collected data
159 through a survey of 260 students and employees to determine if their choice of various transport
160 modes contributes to sustainable transportation. The results indicate that URICA effectively
161 identifies the five stages of change. As individuals progress through these stages, both decision
162 balance and self-efficacy behavior increase, which also holds true for the adoption of active
163 transportation modes. Bilişik et al. [34] developed a new approach based on the fuzzy intuitionistic
164 CRITIC-TOPSIS for selecting the transportation mode of a glass manufacturing company. They
165 developed a hybrid decision-making method based on interval-valued intuitionistic fuzzy sets
166 (IVIFS), which performed well in the evaluations. Their findings indicate that rail transport is selected
167 as the most suitable mode for the glass manufacturing company.

168 The summary of the literature review conducted is presented in [Table 1](#).

169 As shown in the literature, the transportation model selection problem is one of the importance
170 issues in the logistics research area that significantly attracted the attention of researchers in recent
171 years. However, several research gaps have been observed in this field. For instance, the simultaneous
172 consideration of the agility, sustainability, and resilience indicators in the mentioned problem has
173 been ignored by previous works. Also, the application of the data-driven approaches has been rarely
174 addressed in the literature. Overall, the summary of the literature review indicates that the

175 evaluation of the transportation modes in supply chain networks has been examined in various
176 forms. However, it is noteworthy that the simultaneous consideration of indicators related to
177 resilience, sustainability, and their combination with agility in the evaluation of transportation
178 modes is not observed in the reviewed studies. Additionally, taking into account uncertainty in
179 evaluations is important. Therefore, based on the aforementioned explanations, the main
180 innovations of this study, aimed at addressing the research gaps, are as follows:

- 181 - Simultaneous consideration of indicators related to sustainability, resilience, and agility in
182 the evaluation of transportation modes for the first time.
- 183 - Accounting for uncertainty in the evaluations of transportation modes.
- 184 - Evaluation of transportation modes of oxygen concentrator devices.
- 185 - Introducing a novel hybrid approach, developed FSBWM-HWFIS.

186 **3. Methodology**

187 **3.1. Stochastic Fuzzy BWM**

188 As aforementioned, in this study, the SFBWM has been employed to calculate the weight of indicators.
189 In this section, we have briefly defined this approach. The SFBWM is the extended form of the
190 traditional BWM to deal with uncertain environment. Indeed, this efficient approach has been
191 developed to tackle both event-based and epistemic uncertainties [27]. The main advantages of this
192 method are as follows: (i) this approach enhances the reliability of the outputs due to its structured
193 pairwise comparison which leads to reduce computational bar [27,35], (ii) this method can deal with
194 mixed uncertainty (fuzzy-scenario) [27], (iii) this method easily can combine with different methods
195 [27,35]. In the following, we have described the steps of the SFBWM. Suppose that there are S
196 scenarios indexed by s and N criteria indexed by n . The probability of each scenario is denoted by PS_s
197 such that $\sum_s PS_s = 1$. Moreover, let B and W respectively represent the Best and the Worst

198 indicators determined by decision-makers. By considering $\tilde{a}_{Bjs} = (l_{Bjs}, m_{Bjs}, u_{Bjs})$ as the fuzzy
 199 comparison vector between the best indicator and the others, $\tilde{a}_{jws} = (l_{jws}, m_{jws}, u_{jws})$ as the fuzzy
 200 comparison vector between the worst indicator and the others, and $\tilde{w}_{sj} = (l_{js}^w, m_{js}^w, u_{js}^w)$ as the
 201 fuzzy weights of the indicators, the mathematical formulation of the SFBWM can be written as Model
 202 (1) [27] where w_j is weight of j^{th} criterion and. It should be noted that in each $\tilde{\xi}_s^* = (k_s^*, k_s^*, k_s^*)$
 203 scenario, the comparison vectors can be formed based on Table 2. Finally, the Consistency Ratio
 204 (CR) can be calculated according to Table 3 and Relation (2).

$$\text{Minimize } \sum_s PS_s \tilde{\xi}_s$$

subject to

$$\left| \frac{(l_{Bs}^w, m_{Bs}^w, u_{Bs}^w)}{(l_{js}^w, m_{js}^w, u_{js}^w)} - (l_{Bjs}, m_{Bjs}, u_{Bjs}) \right| \leq (k_s^*, k_s^*, k_s^*) \quad \forall j, s,$$

$$\left| \frac{(l_{js}^w, m_{js}^w, u_{js}^w)}{(l_{ws}^w, m_{ws}^w, u_{ws}^w)} - (l_{jws}, m_{jws}, u_{jws}) \right| \leq (k_s^*, k_s^*, k_s^*) \quad \forall j, s, \quad (1)$$

$$\sum_{j=1}^n R(w\tilde{s}_{js}) = 1 \quad \forall s,$$

$$l_{js}^w \leq m_{js}^w \leq u_{js}^w \quad \forall j, s,$$

$$w_j = \sum_s P_s R(w\tilde{s}_{js}) \quad \forall j,$$

$$l_{js}^w \geq 0 \quad \forall j, s.$$

$$CR = \xi^* / CI \quad (2)$$

206

207 **3.2. Hierarchy Weighted FIS**

208 In this study, a hierarchical weighted fuzzy inference system (HWFIS) is used to evaluate the
209 efficiency of transportation modes. This method assesses options based on rules derived from
210 weighted input variables[37,38]. The HWFIS has a multi-layered structure that calculates the
211 evaluation labels of options corresponding to each level[39,40]. The HWFIS method has the
212 capability to handle uncertainty and, due to its use of fuzzy rules, can make complex decisions [41].
213 Additionally, this approach does not require complex modeling and can be implemented using expert
214 knowledge [24]. These advantages have led to the development of this method in the present study.

215 The steps of this method are generally as follows[41,42]:

- 216 – **Step 1 (Defining Inputs and Outputs):** In the first step, the input and output variables of the
217 system are defined. In this study, the input variables are the evaluation indices of the
218 transportation modes, and the output variable is the efficiency of the transportation mode.
219 Additionally, the range of values for the variables is defined at this stage.
- 220 – **Step 2 (Defining Fuzzy Sets):** At this stage, fuzzy sets for each of the input and output
221 variables are defined, and appropriate membership functions are selected for each set. In this
222 study, triangular membership functions are chosen.
- 223 – **Step 3 (Determining Fuzzy Rules):** Using the "IF-THEN" structure, fuzzy rules are defined.
224 Each rule is defined as a fuzzy condition for the inputs and a fuzzy result for the outputs.
- 225 – **Step 4 (Assigning Weights to Rules):** The weight of each index in each rule is determined,
226 and their influence on determining the result is applied in the system. In this study, the
227 weights are calculated using the SFBWM method.

- 228 – **Step 5 (Evaluating Fuzzy Rules):** For each specified input, the membership degree of each
229 input in the corresponding fuzzy sets is calculated. These membership degrees are used to
230 evaluate the fuzzy rules, and the fuzzy result of each rule is obtained.
- 231 – **Step 6 (Combining Results):** At this stage, the fuzzy results of each rule are combined
232 according to their weights. This combination is done as a weighted sum.
- 233 – **Step 7 (System Output):** The value of the output variable label is reported as the final output
234 of the decision-making system.

235 These steps ensure that the HWFIS method effectively leverages fuzzy logic to handle complex
236 decision-making scenarios with a higher degree of precision and flexibility.

237 The reason for developing the FIS in a hierarchical and weighted format is to incorporate the
238 importance and weight of each index in evaluating transportation modes. According to the defined
239 structure, the weights of the indices are applied in the evaluation. Additionally, the hierarchical
240 structure allows for the separate assessment of the accuracy and efficiency of each transportation
241 mode based on the category of indices.

242 **3.3. Hybrid Methodology**

243 A new hybrid decision-making approach is presented in the current article for evaluating
244 transportation modes. Due to uncertainties in different conditions, for example, during a flood, air
245 transportation becomes more convenient than ground transportation. Therefore, evaluations should
246 consider various scenarios. In this regard, the SFBWM approach is utilized to weight the evaluation
247 indicators, which are identified and categorized into three groups: sustainability, resilience, and
248 agility. The SFBWM approach considers different scenarios in a fuzzy framework. Once the weights
249 of the indicators are determined using the HWFIS approach, which is the main objective of this study,
250 the transportation modes are weighted and prioritized. The hierarchical FIS approach is employed
251 for evaluating transportation modes, where the scores of each category within sustainability,

252 resilience, and agility are specified. Then, based on the weights of the categories, the final scores and
253 prioritization of the transportation modes are determined. According to the explanations, the steps
254 of this article are shown in [Figure 1](#).

255 The advantages of this proposed method over other approaches include the following:

- 256 - Dealing with uncertainty by considering various scenarios in evaluating the indicators.
- 257 - The ability to define a large number of indicators in evaluations due to the hierarchical
258 structure of HWFIS.
- 259 - Incorporating the weighting of indicators in evaluating transportation modes using the
260 HWFIS method.

261 **4. Case study**

262 The case study of this paper evaluates transportation modes for the movement of medical equipment,
263 specifically oxygen concentrators, in Iran and the countries around the Persian Gulf. Since this
264 exchange is bilateral, all transportation methods such as air, sea, rail, and various land routes can be
265 utilized. The supply of medical equipment, specifically oxygen concentrators, faces various
266 challenges, particularly in Iran, which are often related to transportation. Ensuring precise timing in
267 the transportation and delivery of equipment is crucial to meet hospital needs and address patient
268 requirements. This challenge becomes especially significant during critical periods, such as the
269 COVID-19 pandemic, and poses extensive issues for organizations. Additionally, the conditions of
270 transporting these devices are important, making the evaluation of transportation modes essential
271 to address this matter effectively. In this regard, the overall transportation structure studied is
272 illustrated in [Figure 2](#).

273 The evaluation of transportation modes considers the criteria of sustainability, resilience, and agility.

274 The selection of sustainability criteria is motivated by the importance of environmental issues and

275 job creation. Additionally, considering the significance of resilience and crisis management in
276 transportation, resilience criteria are included. Alongside these considerations, agility criteria are
277 also important, as they allow for the assessment of the speed of movement. The identified criteria in
278 this paper are presented in [Tables 4 to 6](#).

279 To collect the necessary data for this study, a survey questionnaire was used to gather expert
280 opinions. In this context, three groups of experts were formed to conduct the evaluations based on
281 their insights. Since the case study of this research focuses on oxygen concentrators specifically for
282 hospitals, the first group of experts consists of senior managers from hospitals and organizations
283 supplying oxygen concentrators within the country; this group includes 7 members. The second
284 group comprises operational managers from hospitals and companies supplying oxygen
285 concentrators within the country, who have precise operational experience in this field, and includes
286 9 members. The third group consists of consultants in the field of hospital transportation and supply,
287 who are academic professors and experts with extensive experience in transportation projects; this
288 group also includes 7 members. The questionnaire data were collected collectively from these
289 individuals.

290 **5. Result**

291 **5.1. Weighting of criteria with FSBWM**

292 In this section, we have presented the outputs obtained from the SFBWM. It should be noted that
293 for data gathering, three groups of experts help us and the comparison vectors have been formed
294 based on the average of experts' opinion. In this way, [Table 7](#) shows the weight of indicators. As can
295 be seen in [Table 7](#), As shown in [Table 3](#), among the aspects, agility was selected as the most important
296 one, and sustainability and resiliency have the same rank with same weights. Among the agility
297 criteria, cost and quality are selected as the vest indicators. Moreover, among the resiliency
298 indicators, flexibility and carrying capacity are calculated as the most important ones. Finally, among

299 the sustainability criteria, waste management and greenhouse gas emission are identified as the most
300 important indicators. Moreover, [Table 8](#) demonstrates the value of CR for each step. According to
301 [Table 8](#), for all steps, the value of CR is less than 0.1 and close to zero, which confirms the reliability
302 and validity of the achieved outputs.

303 **5.2. Evaluation of transportation mode with Hierarchy Weighted FIS**

304 In this section, the evaluation of transportation modes in accordance with the criteria of
305 sustainability, resilience, and agility is presented using a hierarchical weighted fuzzy inference
306 system approach. In this new approach, in the first step, transportation modes are evaluated
307 separately based on the dimensions of agility, resilience, and sustainability, and then a final
308 evaluation is provided. The weight allocation structure for the evaluations is based on pentagonal
309 fuzzy numbers, as shown in [Table 9](#).

310 The hierarchical structure of evaluation of transportation modes is also shown in [Figure 3](#).
311 The hierarchical structure indicates that, according to the evaluations, the labels for agility,
312 resilience, and sustainability are determined first, and then the final label for each
313 transportation mode will be calculated. It is important to note that the weights of the indices,
314 which were calculated in the previous stage, have been applied in this evaluation.

315 According to the evaluation structure, [Figure 4](#) presents the membership functions, which visually
316 demonstrate how the indices are evaluated in the fuzzy system. The membership functions for the
317 first index of each category of evaluation indices are shown. Each curve represents a linguistic
318 variable for defining the corresponding index, which is defined with five levels: Very low efficiency,
319 Low efficiency, Average performance, High efficiency, and Very high efficiency.

320 In accordance with the structure defined in [Figure 3](#) and the membership functions in [Figure 4](#), some
321 of the evaluation and assessment rules for transportation modes developed according to the fuzzy
322 inference system include the following. It is important to note that the following rules are only three
323 examples of the inference system rules.

324 - If C1= Very high efficiency, C5= High efficiency and C9= High efficiency; Then transportation mode
325 is High efficiency.

326 - If C1= Average efficiency, C5= Average efficiency and C9= Low efficiency; Then transportation mode
327 is Average efficiency.

328 - If C1= High efficiency, C5= Average efficiency and C9= Low efficiency; Then transportation mode is
329 Average efficiency.

330 Based on the hierarchical fuzzy structure mentioned, six transportation modes are examined and
331 evaluated. The transportation modes include freight trains, trucks, mini trucks, airplanes, ships, and
332 boats, and their evaluations are presented in [Tables 10 to 15](#). It is worth noting that all the criteria
333 have been assessed from a positive perspective. For example, if a transportation mode receives a VH
334 score in terms of breakdown rate, it criteria a lower breakdown rate for that mode.

335 According to the outputs from the above tables, it can be observed that airplanes are the preferred
336 choice, ranking the highest among the transportation modes. In terms of agility, airplanes excel due
337 to their high speed and relatively lower breakdown rates compared to other modes. In terms of
338 resilience, ships and airplanes are the top choices. For sustainability, airplanes, ships, and boats are
339 the preferred options. In general, the ranked evaluation of transportation modes is as follows:
340 airplanes, ships, trains, boats, trucks, and vans.

341 **5.3. Effectiveness of the employed SFBWM**

342 In this section, to assess the performance of the employed SFBWM, we have compared its outputs
343 with another method (FAHP). In this regard, Figure 5 compares the weights obtained by the SFBWM
344 and FAHP. As can be seen in this figure, many of obtained weights are close to each other with confirm
345 the validity of the achieved results. On the other hand, to assess the reliability of the employed
346 method, we generate 5 different decision-making problems and calculate the weight of indicators
347 using the SFBWM and FAHP. Then, we compare their CRs. In this regard, Figure 6 shows the CRs
348 achieved by SFBWM and FAHP. Based in this figure, the CR of the SFBWM is less than the CR of the
349 FAHP that demonstrates its reliability.

350 **5.4. Validation of the HWFIS method**

351 To validate the proposed method, the evaluation of transportation modes was also conducted using
352 the combined methods of FBWM-FVIKOR and FAHP-FTOPSIS, and they were compared to examine
353 the credibility of the proposed approach. The comparison of rankings for different transportation
354 modes is presented in [Table 16](#). It is observed that the results of the developed method are consistent
355 with other reputable methods, indicating the accuracy and validity of the approach developed in this
356 study. A notable point is the flexibility and extensibility of the model presented in this paper
357 compared to other methods in evaluating different options, as it has the capability to define various
358 scenarios in a fuzzy environment.

359 **5.5. Sensitivity analysis**

360 In this section, the results of the sensitivity analysis of the changes in criteria on the final outcome,
361 which is the efficiency of the transportation mode, are examined. Generally, for conducting the
362 sensitivity analysis, the values of the criteria have been varied to different extents to monitor the
363 impact on the efficiency labels of the options. The most important indices in evaluating the efficiency
364 of transportation modes are Flexibility, National Economy, Speed, Carrying Capacity, Waste
365 Management, and Failure Rate. To monitor the sensitivity analysis of each of the important criteria

366 mentioned, the efficiency value of each criteria was increased incrementally so that the efficiency of
367 the transportation mode could be assessed accordingly. Figure 7 shows the incremental changes and
368 their impact on the efficiency of the transportation mode. For instance, if the value of the Flexibility
369 criteria moves from Low Efficiency to Average Efficiency, the efficiency of the transportation mode
370 increases by one step. It is observed that changes in the Speed criteria have the greatest impact on
371 the efficiency of the transportation mode.

372 **5.6. Theoretical implications**

373 This research has focused on the evaluation process of transportation modes in a logistics system
374 with agility, sustainability, and resilience dimensions by developing a data-driven method. In this
375 regard, this work contains several theoretical implications that are presented in the following. In this
376 regard, literature showed that the simultaneous consideration of the agility, resilience, and
377 sustainability metric in the transportation mode selection problem has been ignored by researchers.
378 Therefore, the main theoretical implication of this work relates to the way of considering these
379 dimensions in the mentioned problem. Also, based on the literature, considering the uncertain
380 environment in the transportation model selection problem has been rarely addressed in the
381 literature. In this way, another theoretical implication of this work is to develop an efficient data-
382 driven method to deal with fuzzy uncertainty in the considered decision-making problem. Overall,
383 the main theoretical contribution of this work is to develop an efficient hybrid fuzzy decision-making
384 model to investigate the transportation mode selection problem.

385 **6. Conclusions**

386 This study presents a new combined approach for evaluating transportation modes under conditions
387 of uncertainty. The evaluation criteria for transportation modes in this article include sustainability,
388 resilience, and agility. In logistics and supply chain transportation, agility is highly important, as the
389 speed and timely delivery of products, especially in the field of medical equipment and hospital

390 supply chains, are crucial. Another notable point is that alongside agility, the resilience of
391 transportation modes is also significant. The ability to manage crises, cope with potential risks, and
392 ensure the security and safety of equipment during transportation are essential factors addressed in
393 the evaluations of this study. Alongside these criteria, considering the economic and environmental
394 aspects alongside social issues, sustainability criteria have always been necessary and important.
395 Therefore, the evaluations in this study are based on the criteria of agility, resilience, and
396 sustainability.

397 The findings indicate that flexibility, speed, carrying capacity, environmental impacts, and national
398 economic impacts are the most important evaluation criteria. From a thematic perspective,
399 evaluations of distribution networks or distribution systems in supply chains have been conducted
400 based on sustainability criteria [23], agility criteria (Liao et al., 2020), and resilience criteria (Nayeri
401 et al., 2023). However, considering the simultaneous assessment of the three paradigms of
402 sustainability, agility, and resilience in the evaluations has not been found in previous studies, making
403 this article significantly innovative. Additionally, considering uncertainty in the evaluations is
404 another key issue addressed in this study.

405 The methodology used in this article is also proposed for the first time. The developed Best-Worst
406 Fuzzy methodology is used, which takes into account various scenarios in evaluating the criteria.
407 However, the main innovation of this approach lies in the hierarchical structure and weighted FIS,
408 introducing a novel approach called Hierarchy Weighted FIS. In this approach, efficiency labels for
409 transportation modes are determined based on the criteria of agility, resilience, and sustainability in
410 each category, and then the final ranking is performed based on their outputs. With such a design,
411 any number of criteria can be considered in the evaluations.

412 According to the results obtained in this article, it can be observed that for the design of hospital
413 equipment supply chain networks, despite various transportation options such as land, sea, and air

414 routes, the best option in terms of agility, speed, and considerations of resilience and sustainability
415 is air transportation. Air transportation has higher crisis management capabilities and risk
416 management compared to maritime and land options, as well as superior speed and agility compared
417 to other options. On the other hand, from an environmental and national economic perspective, air
418 transportation is also more efficient, making it the preferred choice for medical equipment
419 transportation.

420 One of the limitations of this work is that it only focused on the fuzzy uncertain environment. In this
421 regard, future studies can consider other uncertain environment like grey or rough ones and develop
422 efficient approaches to deal with. Also, another limitation of this article is to ignore some crucial
423 indicators. In this regard, future researchers can consider other important indicators like viability
424 and globalization.

425 It is also suggested that the evaluations conducted within this framework be examined for other
426 industries and case studies, and their results be compared with the findings of this article. An
427 important point is the development of this structure for evaluating suppliers from different
428 countries, considering transportation modes, where the evaluations must take into account the
429 political conditions of the countries and their regulations in supplier assessments. Additionally, in
430 the future development of the proposed method, it is recommended to incorporate random and
431 scenario-based structures into the HWFIS approach to align the evaluations with various scenarios.

432 **Statements and Declarations**

433 **Ethical approval and Informed Consent**

434 The authors certify that this paper does not contain any studies or involvement with human
435 participants or animals performed by any authors in any organization or entity with any financial or
436 nonfinancial interest in the subject matter or materials discussed in this paper.

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438 **Authors' contributions:**

439 Behzad Shahram: Methodology, Software, Original draft preparation

440 Ali Naderan: Writing- Reviewing and Editing, Supervision

441 Hassan Javanshir: Reviewing and Editing, Conceptualization

442 **Conflicts of interest/Competing interests** (The authors declare that there is no Conflicts of
443 interest/Competing interests)

444 **Availability of data and material:** Data will be made available on request.

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446

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575 **Table 1.** Summary of literature review

Author	Aim	Dimensions					Methods	Case study
		Economic	Social	Environmental	Agility	Resilience		
(19)	Evaluation of distribution system suppliers	*			*		Fuzzy TOPSIS	drug
(20)	Investigating risk management in the perishable food distribution network	*		*			WPWOA	FMCG
(21)	Evaluation of the distribution network	*	*	*			Pythagorean fuzzy CoCoSo	Cold supply chain
(22)	Distributor evaluation	*			*		MAUT	Multi-product stores
(23)	Distribution network design	*	*	*			Mathematical model	drug
(24)	Supplier evaluation and selection	*	*	*		*	FBWM-ML	drug

(25)	Evaluation and selection of distributors	*			*			Gray MCDM	Auto Parts
(26)	Evaluation and selection of suppliers in distribution	*	*	*	*			RBWM - IR-MABAC	Medical Equipment
(27)	Evaluation of suppliers and allocation of orders for distribution to them	*		*		*	*	SBWM – DDFRS	Medical Equipment
(28)	Evaluation of suppliers and allocation of orders for distribution to them	*	*			*		VIKOR-MODM	---
(29)	Evaluation of supplier, producer and distributor network	*		*				MODM	Home Appliances
(30)	Evaluation of the rail transport system for sustainable development	*	*	*				IR-SWARA-CoCoSo	railroad transportation
(31)	Evaluation of the public transportation system	*	*					AHP-BWM-MOORA	---
(32)	Evaluation of the public transportation system	*	*	*				Fuzzy PROMETHEE	---
(33)	Evaluation of public transportation system to achieve sustainability	*	*	*				Statistical analyses	---
(34)	Evaluation of product transfer modes of transportation							CRITIC-TOPSIS	Glass manufacturer
This Study	Evaluation of transportation modes in the distribution sector	*	*	*	*	*	*	FSBWM-WFIS	Oxygen generator

576

Table 2. Linguistic Variables in the SFBWM [36].

Language terminology	Membership function
Fundamental Significance (FS)	(3.5, 4, 4.5)
Extremely Significant (ES)	(2.5, 3, 3.5)
Moderately Significant (MS)	(1.5, 2, 2.5)
Somewhat Significant (SS)	(0.6667, 1, 1.5)
Equally Significant (ES)	(1, 1, 1)

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Table 3. Values defined for the CI [36].

	(ES)	(SS)	(MS)	(ES)	(FS)
\tilde{a}_{BW}	(1, 1, 1)	(0.667, 1, 1.5)	(1.5, 2, 2.5)	(2.5, 3, 3.5)	(3.5, 4, 4.5)
CI	3.00	3.80	5.29	6.69	8.04

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Figure 1. Flowchart of article steps

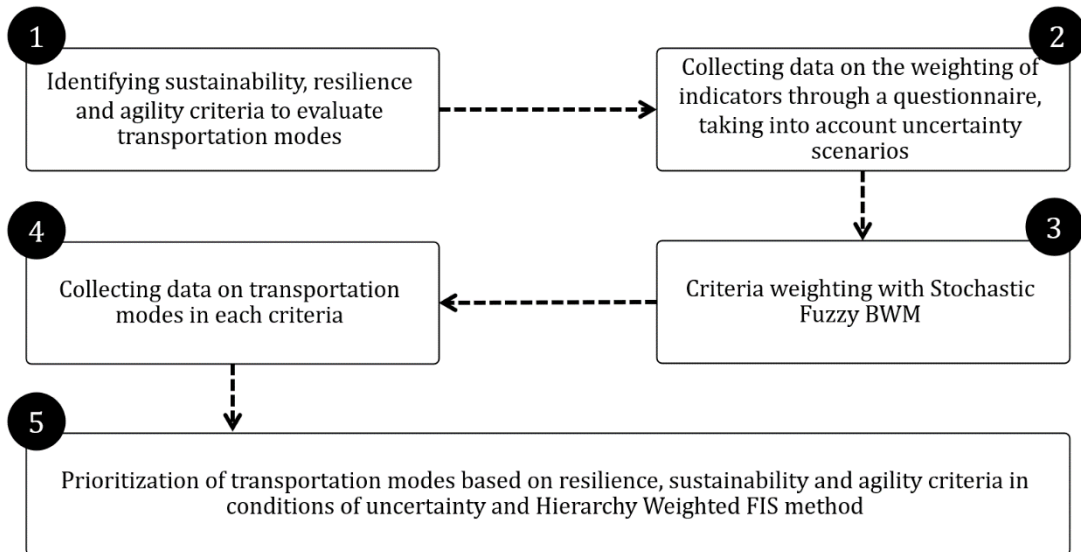


Figure 2. Case study



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Table 4. Agility criteria for evaluation of transportation modes

Criteria	Definition	Reference
(C01) Cost	The effectiveness of the transport mode in terms of prices	Wahyuni et al, 2020 Nag & Helal, 2016
(C02) Speed	The speed of the transport mode in the movement of products	Wahyuni et al, 2020 Nayeri et al, 2023
(C03) Transportation	The flexibility and reliability of the transport mode in terms of transportation	Nayeri et al, 2023
(C04) Failure rate	Failure rate of devices and facilities related to the mode of transportation	Wahyuni et al, 2020

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Table 5. Resilience criteria for evaluation of transportation modes

Criteria	Definition	Reference
(C05) Carrying capacity	Transport capacity per transport trip	Sazvar et al, 2022 Nayeri et al, 2023
(C06) Flexibility	The flexibility of the transport mode in the amount of cargo carried per trip	Zhao et al, 2023
(C07) Safety	Cargo safety level during loading and handling	Nayeri et al, 2023
(C08) Natural crisis management	The ability to manage transportation during natural crises such as floods and earthquakes	Zhao et al, 2023 Sazvar et al, 2022

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Table 6. Sustainability criteria for evaluation of transportation modes

Criteria	Definition	Reference
(C09) Waste management	The transport mode's capability in managing and reducing wastes	Zhao et al, 2020 Sazvar et al, 2022
(C10) National economy	The extent of the distributor's impact on the national economy	Shamsuzzoha et al, 2020
(C11) Job opportunities	Job opportunities created by the transport mode	Zhao et al, 2020
(C12) Energy consumption	Fossil energy consumption of transportation modes	Jacyna et al, 2014
(C13) Greenhouse gas emission	The transport mode's ability to control and reduce the greenhouse gas emission	Zhao et al, 2020 Jacyna et al, 2014

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Table 7. The weights of the indicators

Aspect	Aspect's weight	Criteria	Criteria's initial weight	Criteria's final weight (<i>Aspect's weight</i> × <i>Criteria's initial weight</i>)
Agility	0.34	Cost	0.26	0.0884
		Speed	0.26	0.0884

		Transportation	0.23	0.0782
		Failure rate	0.25	0.085
Resiliency	0.33	Carrying capacity	0.26	0.0858
		Flexibility	0.29	0.0957
		Safety	0.22	0.0726
		Natural crisis management	0.23	0.0759
Sustainability	0.33	Waste management	0.26	0.0858
		National economy	0.27	0.0891
		Job opportunities	0.18	0.0594
		Energy consumption	0.14	0.0462
		Greenhouse gas emission	0.15	0.0495

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Table 8. The values of CRs

Step	CR
Aspects	0.0495
Agility criteria	0.06186
Resiliency criteria	0.05813
Sustainability criteria	0.06725

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Table 9. Fuzzy numbers used in evaluations

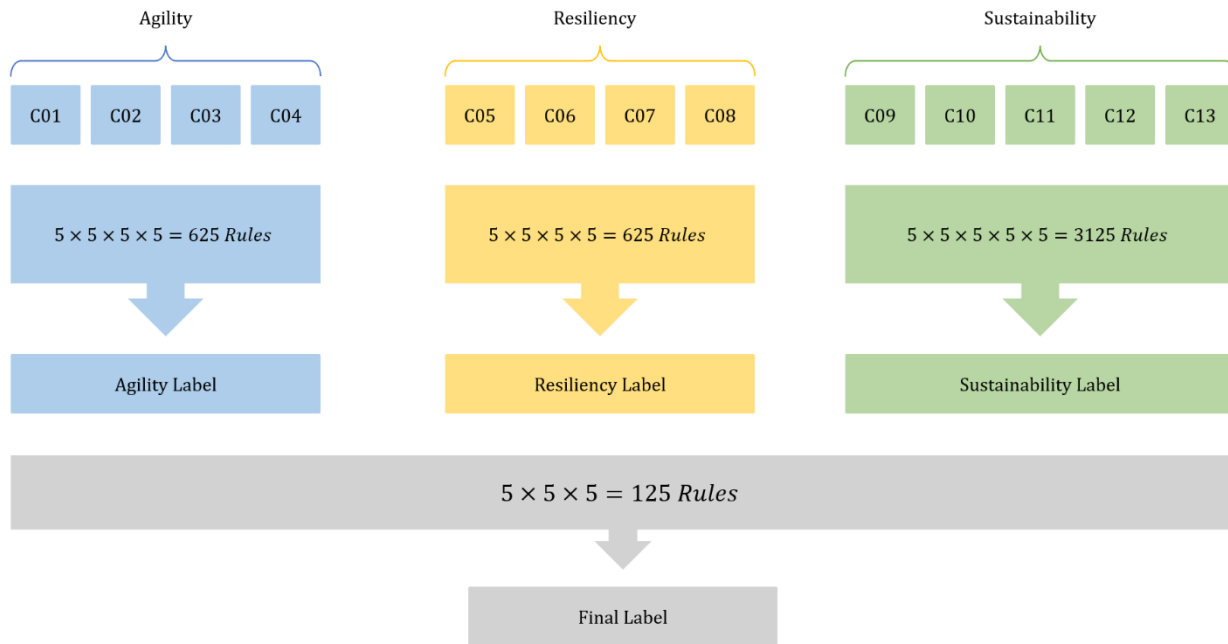
Scale	Triangular fuzzy number	Verbal expression
Very low efficiency	(1,1,1)	VL
Low efficiency	(1,3,5)	L
Average efficiency	(3,5,7)	M

High efficiency	(5,7,9)	H
Very high efficiency	(7,9,11)	VH

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Figure 3. HWFIS structure



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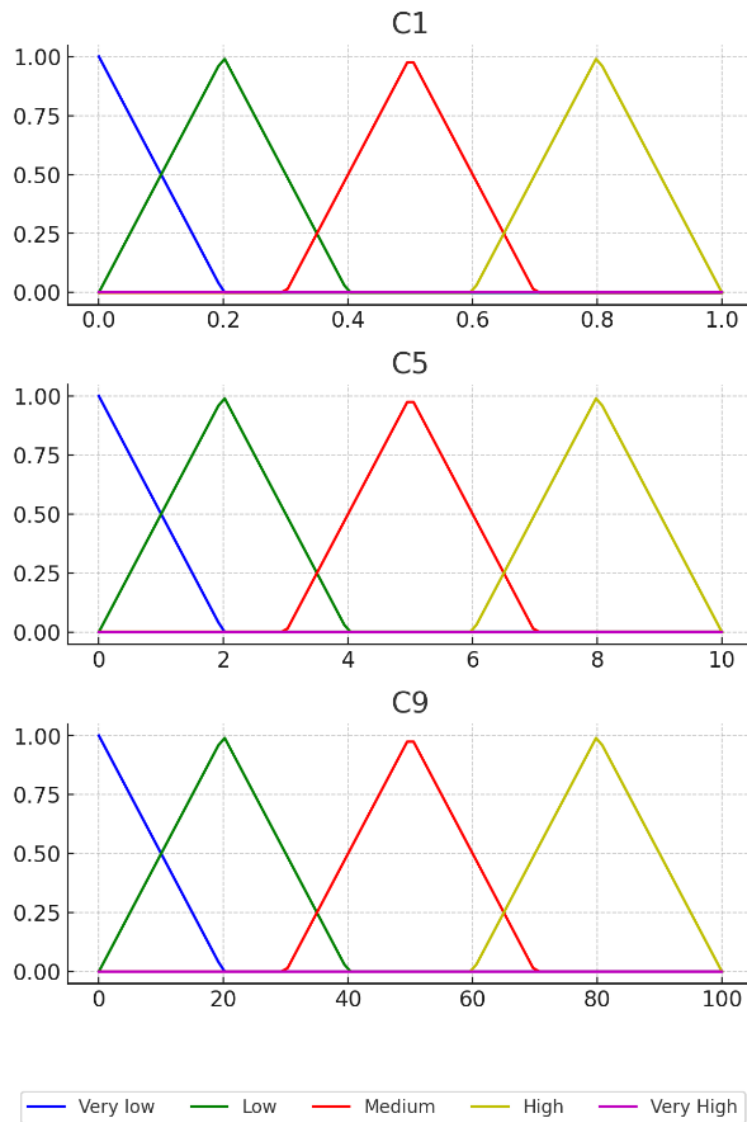
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Figure 4. Membership function chart



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Table 10. Evaluation of train transportation mode

Criteria	Value	Category label	Final label
C01	H		
C02	VH		
C03	M	H	
C04	H		
C05	M		
C06	M	M	M
C07	VH		
C08	M		
C09	H		
C10	H	M	

C11	L
C12	M
C13	M

610

Table 11. Evaluation of truck transportation mode

Criteria	Value	Category label	Final label
C01	H		
C02	L		
C03	M		
C04	L		
C05	L	L	L
C06	L		
C07	L		
C08	VL		
C09	M	M	
C10	L		
C11	M		
C12	M		
C13	L		

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Table 12. Evaluation of mini truck transportation mode

Criteria	Value	Category label	Final label
C01	H		
C02	M		
C03	M		
C04	L		
C05	VL	L	L
C06	M		
C07	L		
C08	VL		
C09	M	L	
C10	L		
C11	L		
C12	M		
C13	L		

612

Table 13. Evaluation of airplane transportation mode

Criteria	Value	Category label	Final label
C01	M	VH	
C02	VH		
C03	VH		
C04	VH		
C05	H	H	VH
C06	H		
C07	H		
C08	H		
C09	H	H	
C10	VH		
C11	M		

C12	H
C13	H

613

Table 14. Evaluation of ship transportation mode

Criteria	Value	Category label	Final label
C01	M	M	H
C02	VL		
C03	H		
C04	H		
C05	VH	H	
C06	VH		
C07	H		
C08	M	H	
C09	VH		
C10	H		
C11	H		
C12	H		
C13	H		

614

Table 15. Evaluation of boat transportation mode

Criteria	Value	Category label	Final label
C01	VH	M	M
C02	M		
C03	L		
C04	L		
C05	L		
C06	M	L	
C07	VL		
C08	VL		
C09	VH	H	
C10	M		
C11	M		
C12	H		
C13	H		

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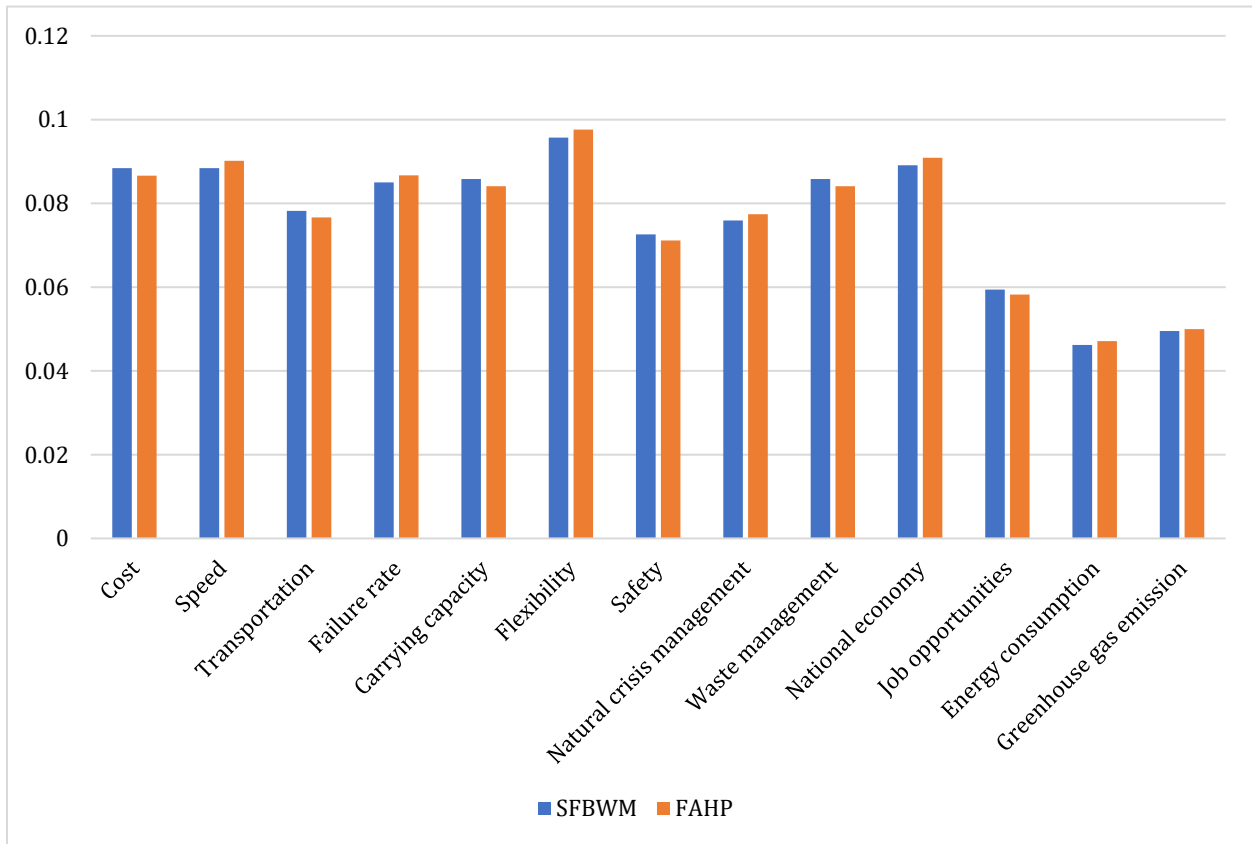
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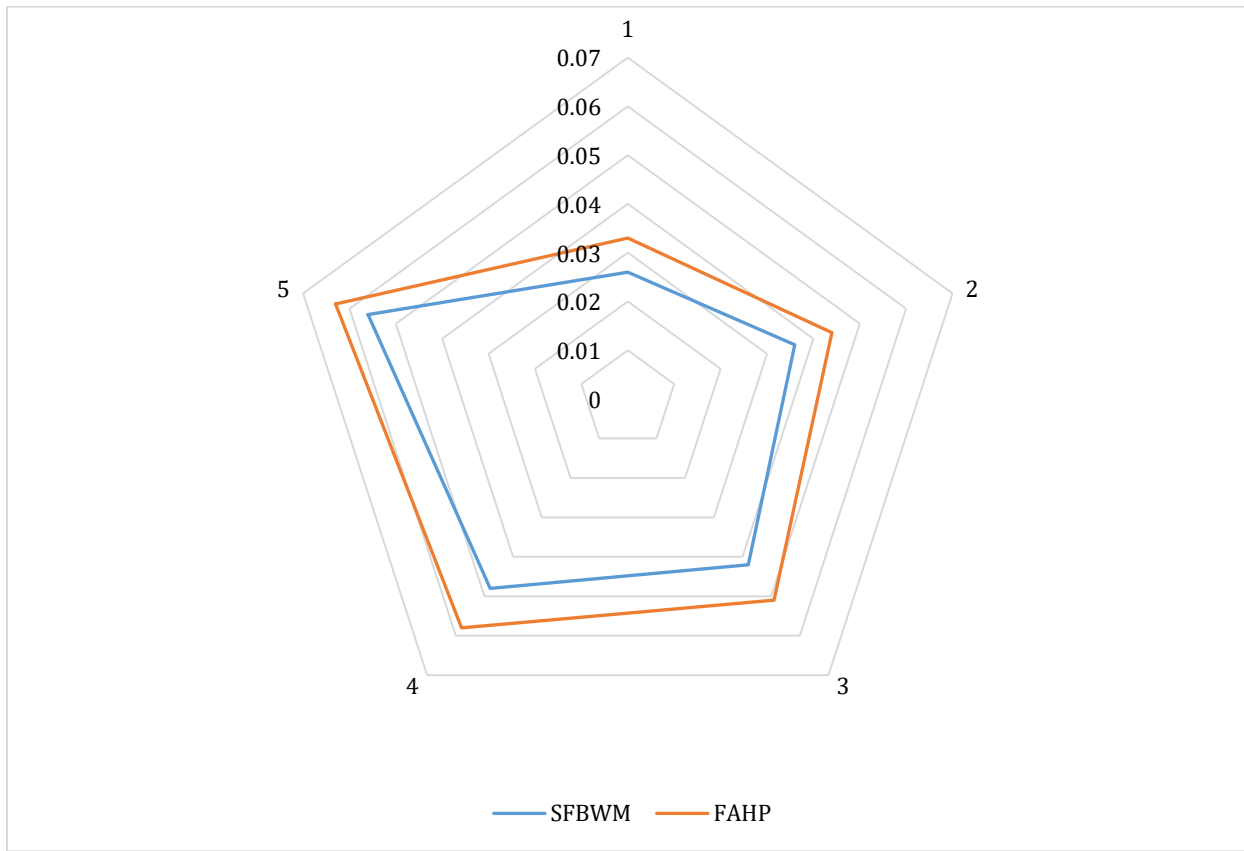
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Figure 5. The weights obtained by the SFBWM and FAHP



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Figure 6. The CRs obtained by the SFBWM and FAHP



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Table 16. Comparison of HWFIS with FBWM-FVIKOR and FAHP-FTOPSIS

Transportation mode	FSBWM-HWFIS	FBWM-FVIKOR	FAHP-FTOPSIS
Train	3	3	4
Truck	6	6	5
Mini truck	5	5	6
Airplane	1	1	1
Ship	2	2	2
Boat	4	4	3

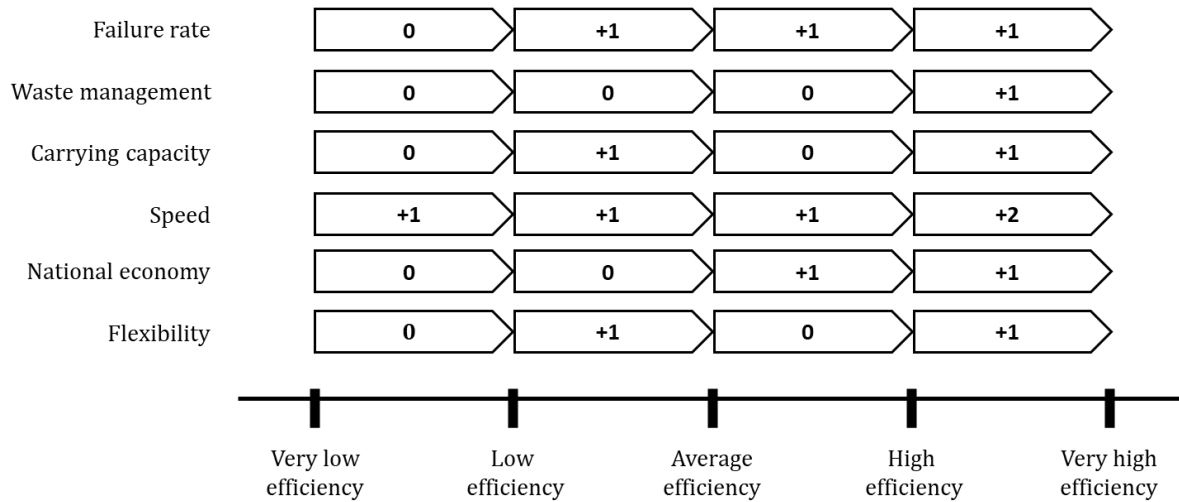
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Figure 7. Sensitivity analysis of important criteria on the efficiency of transportation modes

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