

34 **1 Introduction**

35 Construction management is complicated due to several influencing factors such as high
36 intensity of interrelationship among project activities, nature of uncertainty in projects,
37 requiring several parties, and so on [1, 2]. To overcome the aforementioned difficulties and
38 achieve successful project outcomes, advanced scheduling technologies should be used
39 instead of traditional techniques such as critical path analysis, program evaluation and review
40 technique, and linear scheduling [3]. Applying the new technique to resource management is a
41 prerequisite for construction contractors in today's complex construction environment [4]. An
42 appropriate method for resource management could determine the high level of project
43 success to avoid project delay and cost overrun [5, 6].

44 The project managers generate schedule using conventional approaches such critical path
45 method and program evaluation and review technique, which results in the earliest start time
46 mode for all activities [7]. Nevertheless, the abovementioned methods neglect the
47 overconsumption of resources during project implementation. In addition, the incorporation
48 the resource usage into activities cannot guarantee an appropriate schedule because of the
49 variation of resource demanding along a project timeline. Resource fluctuations cause
50 difficulty for contractors to hire and fire the essential workers to control the efficient resource
51 profiles. Accordingly, the project cost will be increased and productivity will be decreased.
52 Hence, effective resource management is obligatory to minimize resource expenditures and
53 satisfy the planned schedule.

54 The method of reducing the resource fluctuations called resource-levelling plays an
55 imperative role and attracts a lot of attention in construction project management [8, 9]. The
56 purpose of resource levelling is to reduce resource usage fluctuations as much as possible in
57 time span along the project timelines. Resource levelling attempts to schedule noncritical
58 activities within their available floats without changing total project time to attain a good

59 resource histogram [10]. The problems of resource leveling can be classified into four
60 categories: (1) considering a single resource in a project [11], (2) handling multiple types of
61 resources in a project [12], (3) dealing with a single resource in many projects [13], and (4)
62 leveling multiple resources in different projects [14-16]. However, real construction projects
63 are still facing challenging when dealing with sharing resources, and multiple mode activities
64 due to the lack of a regular guiding process. In this regard, project planners should pay more
65 attention to reducing resources fluctuations in many projects during the planning stage of
66 project management.

67 Numerous methods have been investigated to deal with the resource-leveling problem
68 including mathematical, heuristics, and metaheuristics. Among the abovementioned
69 techniques, the evolutionary algorithms (EAs), a class of metaheuristics, have attracted
70 considerable attention from researchers [17-20]. The EAs use iterative calculations instead of
71 using substantial gradient information that has been successfully used to tackle many
72 optimization issues. Due to the great achievement in many engineering fields, they still have
73 some limitations. The major inherent drawbacks such as weak exploited ability and
74 converging too early when solve the complex optimization problems. Therefore, many
75 researchers have used hybrid techniques to boost the EAs performance.

76 Forensic-based investigation (FBI) is a recent metaheuristic algorithm proposed in 2020 by
77 Chou and Nguyen [21]. The FBI based on the situation of police officers handles problems
78 through suspect, site, and pursuit. FBI is easy to use and does not require predefined
79 controlling parameters while showing great robustness in tackling single optimization
80 problems. Many studies have proved that the FBI has superior performance compared to well-
81 known algorithms [22-25]. The FBI is a novel and powerful algorithm, application of its
82 variant to solve the resource leveling problems would be very interested. The original FBI
83 only operates through two main phases including investigation and pursuit. However, the

84 independently interact of each phase and lack of communication between the two teams lead
85 to a decrease in convergence rate. This work utilizes the advantages of the original FBI and
86 fuzzy clustering to establish a robust forensic-based investigation algorithm for resource
87 leveling in multiple projects.

88 This research contributes to extant literature as follows. First, a hybrid algorithm is
89 developed to improve the intensification and diversification abilities of the FBI. Second, this
90 study proposes a scheduling method by considering multiple resource in different projects via
91 real case studies and various evaluation criteria. Third, the research outcomes give a useful
92 tool for project managers in controlling resource management during project planning and
93 implementation phases.

94 The rest of the paper is organized as in the following: Section 2 presents the related works
95 on resource levelling. Section 3 describes a mathematical formulation of resource leveling in
96 multiple projects. Section 4 presents proposed model for solving the resource-levelling
97 problem. Section 5 discusses the optimization outcomes, result comparisons and analysis. The
98 final section draws conclusions and offers recommendations for further work.

99 **2 Related works on resource leveling**

100 The resource levelling (RL) problems gain a lot of attention due to their practical
101 application [26, 27]. Since the RL problems involved in construction projects, many studies
102 of RL have been considered in depth with many approaches. Derbe, G., et al. [28]
103 conducted scientometric review on construction project scheduling (CPS) studies. The
104 resource-constrained project scheduling problems are the most concerned filed in CPS.
105 Other areas such as resource utilization, resource allocation, resource levelling are included
106 without limitation to. Zhou, J., et al. [29] performed an extensively review on
107 methodologies for optimizing construction project schedule.

108 Various methods to handle the RL problem include the mathematical, heuristics, and

109 meta-heuristic approaches. Mathematical methods such as dynamic programming [30, 31],
110 integer programming [32], enumerative search [33], and branch-and-bound methods could
111 provide the exact solutions. Nevertheless, these methods face many drawbacks when
112 dealing with large-scale and complex problems. As a construction project becomes
113 complicated, expanding the number of activities and decision variables leads to
114 computational explosion and impractical calculation.

115 Several researchers prefer to use heuristic methods to address the above-mentioned
116 weaknesses of mathematical approaches. Many efforts of proposing heuristic rules have
117 been made to improve feasible solution quality [34, 35]. The heuristic approaches have been
118 successfully applied to handle large and complex problems [36-38]. However, the project
119 managers are not satisfied with using heuristic methods in practical applications. Because
120 the methods rely on pre-defined rules, their effectiveness highly depends on specific types
121 of solving problem. Therefore, both mathematical and heuristic methods are not suitable for
122 handling real-world construction projects [18, 39].

123 Numerous researchers have investigated the use of meta-heuristic algorithms, which
124 utilize intelligent search based population to solve various resource leveling problems in
125 construction projects [40]. Genetic algorithm (GA) is the most popular method for solving
126 RL problems [1, 41-44]. Other well-known algorithms are still active for researchers in
127 handling RL such as particle swarm optimization [5, 16], ant colony optimization [45], and
128 differential evolution [46, 47]. Some studies have used recently introduced optimization
129 algorithms for tackling the RL problem. Khanzadi, M., et al. [48] proposed two new
130 algorithms named colliding bodies optimization and charged system search to handle the
131 resource levelling and resource constrained simultaneously. Recently, Prayogo, D., et al.
132 [49] used a modified symbiotic organisms search to cope with the resource leveling problem
133 [50]. The metaheuristic methods have been successfully applied to handle the RL problems

134 at a certain degree. They still have some limitations such as easy trapping in local optima
 135 and poor exploitation when facing problems that are more complicated. Therefore, more
 136 advanced methods are required for further improvement of the quality and efficiency of the
 137 resource leveling solution.

138 Various advanced techniques have been proposed for other variants of resource levelling
 139 problems [51]. Masmoudi, M. and Hait, A. [52] proposed a fuzzy model to deal with project
 140 scheduling problems. Kyriklidis, C., et al. [53] studied the RL problem using hybridization
 141 strategy of two intelligent metaheuristics. Khalilzadeh, M. [10] considered multi-mode
 142 activities and allowed splitting in RL modelling. Damci, A., et al. [54] examined the
 143 influence of many objective functions in RL problems [11]. Damci, A., et al. [2] introduced
 144 a new method that considers the available float of activities in RL. The novelty of this study
 145 lies in the proposal of a robust hybrid optimization algorithm to handle complex multiple
 146 resource levelling in multiple projects.

147 **3 Description of resource leveling in multiple projects**

148 A construction company will start simultaneously n projects. Every project includes many
 149 activities that required M types of resources to execute. The optimization model aims at
 150 minimizing the fluctuation in using resources by reducing the peak demand resources and
 151 daily resource consumption. The definition of resource leveling in multiple projects can be
 152 expressed as an optimization problem as follows [14, 55]:

$$153 \quad \text{Minimization of resource intensity} = \frac{1}{T} \sum_{t=1}^T \sum_{m=1}^M \left[w_m \left(R_m(t) - \overline{R}_m \right)^2 \right] \quad (1)$$

154 subject to:

$$155 \quad T_i^{ES} \leq T_i^{ST} \leq T_i^{LS} \quad (2)$$

$$156 \quad \max \left(T_{pset_i}^{ST} + T_{pset_i} \right) \leq T_i^{ST} \leq T_i^{LS} \quad (3)$$

$$157 \quad R_m(t) = \sum_{k=1}^n \sum_i R_{mi}(i); \quad \overline{R}_m = \frac{1}{T} \sum_{t=1}^T R_m(t) \quad (4)$$

$$158 \quad R_m(t) = \begin{cases} R_m(t) & \text{if } T_i^{ST} < t \leq T_i^{FT} \\ 0 & \text{if } t \leq T_i^{ST} \text{ or } t > T_i^{FT} \end{cases} \quad (5)$$

159 where $R_m(t)$ represents the m^{th} resource demand on day t of all involving projects. $R_{mi}(i)$
 160 denotes the m^{th} resource demand on day t of the i^{th} activity. T^{ST} , T^{FT} , T^{ES} , T^{LS} are the start time,
 161 finish time, earliest start time, and latest start time of the i^{th} activity, respectively. The
 162 predecessor set of activity i is $pset_i$. The coefficient w_m specifies the level of importance of the
 163 m^{th} resource. The values of w_m are determined via the analytical hierarchy process (AHP)
 164 method. The large value of w_m corresponds to high level of significance of resource m .

165 Equation (1) denotes the general objective function of resource leveling in multiple
 166 projects, which aims at minimizing sum of the square of the deviations between daily resource
 167 usage and the average resource usage. Equation (2) represents the first constraint that the start
 168 times of non-critical activities must be in the range of the earliest and latest start times.
 169 Equation (3) is the second constraint that the actual activities' start time must be satisfied the
 170 dependencies in project networks. Equation (4) and (5) are used to calculate the daily required
 171 resource ($R_m(t)$) of all implementing projects in an enterprise and average resource usage
 172 (\overline{R}_m).

173 **4 Robust optimization for resource leveling**

174 The newly introduced fuzzy clustering forensic-based investigation (FFBI) is rigorously
 175 presented to resource levelling problems. The FFBI is a new hybrid optimizer that based on
 176 the recent developed FBI algorithm by Chou and Nguyen [21]. The original FBI mimics the
 177 criminal investigation behavior of police officers [56, 57]. The forensic investigation process
 178 is composed of five stages: investigation start, explanation of detection, inquired direction,
 179 actions, and prosecution. The new proposed FFBI mainstream is analogous to those in the
 180 original FBI composing of initial population, investigation and pursuit phase, selection, and

181 stopping steps. However, the FFBI differs from the original version by integrating the fuzzy
 182 c-means clustering approach into the investigation and pursuit phase to improve the
 183 convergence speed by utilizing population information efficiently via cluster centers (Fig 1).
 184 The details of FFBI for RL problems are further illustrated as follows:

185 <Insert Fig 1 here>

186 **4.1 Initialization and decision variables**

187 The FFBI-RL requires the inputs including precedence relations between activities, activity
 188 duration, and requested resources. The user also needs to set the two common optimizer
 189 parameters including the maximum generation G_{max} and the population size (NP). The total
 190 project duration and resource requirements for all activities are calculated via critical path
 191 method and project data information. A random generator creates the initial population as in
 192 Eq. (6). x_{ij} denotes random numbers in the interval (0,1) and will be improved during
 193 optimization process of FFBI.

$$194 \quad \text{Population} = \begin{bmatrix} X_1 \\ X_2 \\ \dots \\ X_i \\ \dots \\ X_{NP} \end{bmatrix} = \begin{bmatrix} x_{1,1} & x_{1,2} & \dots & x_{1,D} \\ x_{2,1} & x_{2,2} & \dots & x_{2,D} \\ \dots & \dots & \dots & \dots \\ x_{i,1} & x_{i,2} & \dots & x_{i,D} \\ \dots & \dots & \dots & \dots \\ x_{NP,1} & x_{NP,2} & \dots & x_{NP,D} \end{bmatrix} \quad (6)$$

195 The D-element vector in Eq. (7) represents the decision variable for resource leveling in
 196 multiple projects. D is total non-critical activities in active projects. The index i denotes the i^{th}
 197 individual in the current population. The vector in Eq. (7) is a row vector of the matrix that
 198 contains NP rows and D columns as shown in Eq. (6).

$$199 \quad X = [x_{i,1}, x_{i,2}, \dots, x_{i,j}, \dots, x_{i,D}] \quad (7)$$

200 The original FBI operates the optimization mechanism via real numbers. Hence, the ceil
 201 function in Eq. (8) is applied to convert the real numbers in the decision vector into start time
 202 ($X_{i,j}$) values of all non-critical activities.

$$203 \quad X_{i,j} = LB_j + \text{ceil}(x_{i,j} * (UB_j - LB_j)) \quad (8)$$

204 where x_{ij} in Eq. (8) is an element of the D-element vector in Eq. (7). LB_j and LB_j are earliest
 205 and latest start times of the j^{th} non-critical activity in total D non-critical activities after
 206 handling the constraints. The actual start time of all activities in project networks must satisfy
 207 two conditions: (1) be in the range of the earliest and latest start times, and (2) be restricted by
 208 the actual start time of any of its predecessor activities. The first condition can be fixed before
 209 the calculating process. Nevertheless, the second condition must be decided in turn. The
 210 actual start time of one activity can confirm when all activities in its predecessor set are
 211 determined.

212 **4.2 Investigation phase**

213 The investigation phase includes the steps of (1) interpreting results; and (2) directions of
 214 inquiry. In the interpreting results step (A1), other individuals affect each individual
 215 movement as Eq. (9).

$$216 \quad X_{A1_{ij}} = X_{A1_{ij}} + (2 * (\text{rand}() - 0.5)) * (X_{A_{ij}} - (X_{A_{kj}} + X_{A_{hj}}) / 2) \quad (9)$$

217 where $(2 * \text{rand}() - 0.5)$ denotes a random number in range of $[-1; 1]$; $j = 1, \dots, D$; D is the
 218 dimensional number; $k, h,$ and i represent three random indices, $\{k, h, i\} \in \{1, \dots, NP\}$.

219 In the second step (A2), each individual operation depends on the probability value of each
 220 individual in Eq. (10). P_{worst} and P_{best} denote the worst and the best objective values,
 221 respectively. P_{A_i} is the fitness value of individual X_{A_i} .

$$222 \quad \text{Prob}(X_{A_i}) = (P_{A_i} - P_{worst}) / (P_{best} - P_{worst}) \quad (10)$$

223 The new movement location of the individual $X_{A2_{ij}}$ is updated using Eq. (11).

$$224 \quad X_{A2_{ij}} = X_{best} + X_{A_{ij}} + \text{rand}() * (X_{A_{ej}} + X_{A_{fi}}) \quad (11)$$

225 where X_{best} is the best individual in the current population. d, e, f and i are four arbitrarily

226 indexes, $\{d, e, f, i\} \in \{1, \dots, NP\}$.

227 **4.3 Pursuit phase**

228 The pursuit phase also consists of two steps. The updated movement of each individual in
229 the first step (B1) can be formulated in Eq. (12).

$$230 \quad X_{B_{1ij}} = rand() * X_{B_{ij}} + rand() * (X_{best} - X_{B_{ij}}) \quad (12)$$

231 In the second step (B2), the other member influences the new individual by the
232 probabilities. In case of P_{B_r} is better than P_{B_i} , the new movement of B_i can be expressed as Eq.

233 (13)

$$234 \quad X_{B_{2ij}} = X_{B_{ij}} + rand() * (X_{B_{rj}} - X_{B_{ij}}) + rand() * (X_{best} - X_{B_{ij}}) \quad (13)$$

235 Otherwise, the Eq. (14) is applied.

$$236 \quad X_{B_{2ij}} = X_{B_{ij}} + rand() * (X_{B_{ij}} - X_{B_{rj}}) + rand() * (X_{best} - X_{B_{ij}}) \quad (14)$$

237 where X_{best} denotes the best individual; r and i are two indices, $\{r, i\} \in \{1, \dots, NP\}$, and r is set
238 randomly.

239 **4.4 Fuzzy clustering process**

240 The fuzzy c-means (FCM) clustering approach was integrated with FBI to enhance the
241 convergence rate in optimization process. The FCM is involved in population evolution by
242 introducing cluster centers as candidate individuals. The role of FCM in the FFBI provides
243 high quality starting point in the searching procedure via its cluster centers. Therefore, the
244 clustering technique will enhance the exploitation effectively during the optimization process.
245 The clustering method used in this study is analogous to those in [58]. Early operating
246 clustering may fail in establishing good clusters. Therefore, the clustering period needs to
247 perform adequately to allow the optimization algorithm appropriate timeframe to create
248 complete and steady clusters. This study uses a parameter called clustering period m to control
249 the process of clustering. The value of m is set to 20.

250 When the remainder after division of the maximum generation G_{max} and clustering period
251 m equal to zero ($\text{mod}(G_{max}, m) = 0$). The FCM produces k individuals, which involve in
252 process of updating the population. This process contains four steps: selection, generation,
253 substitution, and update step [59].

254 a) Selection step: Randomly select k individuals from the current population (set A). k
255 represents the number of clusters, $k \in [2, \sqrt{NP}]$.

256 b) Generation step: Fuzzy c-means clustering method creates k offspring (set B).

257 c) Substitution step: Choose k best solutions (set C) from the merged set (set A + set B)
258 for substitution.

259 d) Update step: Update the population as $P = P - \text{Set A} + \text{Set C}$.

260 **4.5 Stopping Condition**

261 When the predetermined maximum generation G_{max} is reached, the optimization process
262 will terminate. The search procedure stopping generates the optimum start time for all
263 activities in project networks. The final schedule and its corresponding resource graph will be
264 figured out for project implementation.

265 **5 Case Studies**

266 This paper analyzed two construction case studies to demonstrate the effectiveness of the
267 proposed FFBI for the resource leveling in multiple projects. The first construction project
268 case study is examined using data given in Yan, G., et al. [16]. The case consists of two
269 projects with similar total project duration and uses three kinds of resource including human
270 (R_1), fund (R_2), and equipment (R_3). Fig. 2 displays the values of duration, required resource,
271 and dependency of all activities in project networks

272 *<Insert Fig. 2 here>*

273 The AHP determines the importance level of each resource via a pairwise comparison
274 matrix, which is generated by the experts as follows:

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$$\begin{matrix} R_1 \\ R_2 \\ R_3 \end{matrix} \begin{bmatrix} 1 & 3 & 5 \\ 1/3 & 1 & 3 \\ 1/5 & 1/3 & 1 \end{bmatrix}$$

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The consistency checking is acceptable since the value of the consistency ratio is less than 0.1. Weights for each resource are computed as: $w_1 = 0.637$; $w_2 = 0.258$; $w_3 = 0.105$. The general objective of resource leveling in multiple projects is to minimize the sum of the square of the deviations between daily resource usage and the average resource usage. The mathematical programming model for the first case is formulated as follows:

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$$Min RI = \frac{1}{18} \sum_{t=1}^{18} \left[0.637 \left(SR_1(t) - \overline{SR_1(t)} \right)^2 + 0.258 \left(SR_2(t) - \overline{SR_2(t)} \right)^2 + 0.105 \left(SR_3(t) - \overline{SR_3(t)} \right)^2 \right]$$

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$$\text{subject to: } \begin{cases} 0 \leq T_s(A_1) \leq 7 \\ 0 \leq T_s(B_1) \leq 3 \\ T_s(B_1) + 5 \leq T_s(C_1) \leq 8 \\ 0 \leq T_s(F_1) \leq 6 \\ T_s(B_1) + 4 \leq T_s(G_1) \leq 10 \\ 0 \leq T_s(H_1) \leq 3 \end{cases} \text{ and } \begin{cases} 0 \leq T_s(I_1) \leq 15 \\ 0 \leq T_s(A_2) \leq 9 \\ 0 \leq T_s(C_2) \leq 15 \\ 5 \leq T_s(D_2) \leq 9 \\ 5 \leq T_s(G_2) \leq 10 \\ 5 \leq T_s(H_2) \leq 13 \end{cases}$$

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The first example was performed on small-scale construction projects. Hence, the second case on the medium sized projects is utilized to further measure the performance of the evolutionary algorithms. Fig. 3 illustrates the network diagram of both projects. Each activity in both projects uses two types of resources (R_1 human, R_2 equipment) and a fixed duration D that are shown above the arrow line. Weights for each resource are defined as: $\alpha_1=0.7$; $\alpha_2=0.3$ that based on the importance level. The mathematical model proposed to solve multiple resource leveling in the second case is expressed as follows.

291

<Insert Fig. 3 here>

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$$Min RI = \frac{1}{50} \sum_{t=1}^{50} \left[0.7 \left(SR_1(t) - \overline{SR_1(t)} \right)^2 + 0.3 \left(SR_2(t) - \overline{SR_2(t)} \right)^2 \right]$$

$$\begin{array}{l}
293 \quad \text{subject to:} \left\{ \begin{array}{l}
0 \leq T_s(A_1) \leq 20 \\
T_s(A_1) + 3 \leq T_s(C_1) \leq 23 \\
T_s(C_1) + 5 \leq T_s(F_1) \leq 28 \\
T_s(F_1) + 4 \leq T_s(I_1) \leq 32 \\
6 \leq T_s(E_1) \leq 7 \\
T_s(E_1) + 4 \leq T_s(H_1) \leq 11 \\
17 \leq T_s(K_1) \leq 22 \\
17 \leq T_s(L_1) \leq 20 \\
T_s(L_1) + 5 \leq T_s(O_1) \leq 35 \\
T_s(O_1) + 6 \leq T_s(R_1) \leq 41 \\
25 \leq T_s(N_1) \leq 39 \\
T_s(N_1) + 4 \leq T_s(Q_1) \leq 43 \\
T_s(Q_1) + 4 \leq T_s(T_1) \leq 47
\end{array} \right. \quad \text{and} \quad \left\{ \begin{array}{l}
0 \leq T_s(B_2) \leq 1 \\
6 \leq T_s(C_2) \leq 26 \\
T_s(C_2) + 2 \leq T_s(G_2) \leq 28 \\
T_s(G_2) + 5 \leq T_s(K_2) \leq 33 \\
T_s(G_2) + 5 \leq T_s(L_2) \leq 42 \\
6 \leq T_s(E_2) \leq 14 \\
T_s(E_2) + 7 \leq T_s(I_2) \leq 21 \\
T_s(B_2) + 5 \leq T_s(F_2) \leq 31 \\
T_s(F_2) + 7 \leq T_s(J_2) \leq 36 \\
T_s(J_2) + 7 \leq T_s(N_2) \leq 43
\end{array} \right.
\end{array}$$

294 5.1 Optimization results

295 The FFBI is a parameter-free algorithm. Two common control parameters that are
296 population size NP and maximum number of generations G_{max} needed to define. The values of
297 NP and G_{max} were set to 100 and 100 for the first case, 150 and 200 for the second case
298 respectively. For each case, we run the experiment 30 times in the randomness avoidance. The
299 proposed FFBI significantly reduces fluctuation in resource use of an enterprise in both case
300 studies. Fig. 4 displays the resource graph of initial networks and after leveling by FFBI
301 algorithm in both cases. As shown in Fig. 4, the maximum daily-required resource of R1 of
302 the second case as an example lower from 48 to 34 workers.

303 *<Insert Fig. 4 here>*

304 Table 1 shows the findings of the optimal values of indicators using the proposed FFBI. In
305 addition to the start times of non-critical activities for both cases. $RI_{m(m=1,2,3)}$ in Table 1 is the
306 resource intensity for single resource m :

$$307 \quad RI_m = \frac{1}{\text{Project duration (D)}} \sum_{t=1}^D \left[\alpha_m \left(SR_m(t) - \overline{SR_m(t)} \right)^2 \right]. \text{ The single RI acquired by FFBI was}$$

308 significantly reduced compared to the initial schedule.

309

<Insert Table 1 here>

310 **5.2 Result Comparisons**

311 The results of the proposed FFBI are compared with the well-known algorithms including
312 Genetic algorithm (GA) [60], Particle swarm optimization (PSO) [61], and differential
313 evolution (DE) [62]. The recently developed optimization algorithms such as Symbiotic
314 organisms search (SOS) [63], Whale optimization (WO) [64], and forensic-based
315 investigation (FBI) [21]. In both cases, the parameters of the comparative algorithms were set
316 as follows: In GA, the constant mutant and crossover probability factors were set at 0.5 and
317 0.9, respectively. PSO sets the cognitive (c1) and social (c2) factors equal to two, and the
318 inertia weight parameter w lies between 0.3 and 0.7. DE control parameters were set as 0.5
319 and 0.7 for mutant factor F and crossover probability Cr , respectively. Other algorithms retain
320 the recommended settings in the original works. Two parameters (NP , G_{max}) are the same as
321 the above settings for all comparative algorithms.

322 The results are described subject to the fitness function value that is total resource intensity
323 (RI) obtained by the corresponding algorithm. The average value and standard deviation of RI
324 were utilized to evaluate the performance of the algorithms after thirty runs. Table 2 shows
325 the experimental results, in which the bold values indicate the best acquired solutions. As
326 demonstrated in Table 2, the FFBI has a competitive performance with regard to accuracy and
327 stability indicators. The FFBI is able to find optimal solutions in fitness functions of both
328 cases. Moreover, FFBI outperformed all compared algorithms since it found solutions with
329 the lowest average fitness values of 3.45 in the first case and of 33.502 in the second case.

330 As the curves shown in Fig. 4, the resource graph found by FFBI in the first case has the
331 maximum daily resource usage of R1, R2, and R3 of 16, 59, and 24, respectively. These
332 values found by previous research by Tran, D.-H., et al. [46] are 15, 62, and 23. Overall, the
333 value of total resource intensity obtained FFBI is better than previous findings. Therefore, the

334 FFBI is competitive with other algorithms for solving multiple resource leveling in multiple
335 projects.

336 *<Insert Table 2 here>*

337 The performance of the proposed FFBI on two case studies is very promising to the
338 reader. The third case verifies the robustness of the proposed algorithm on available case in
339 research works of Prayogo, D., et al. [49] and Cheng, M.-Y., et al. [47]. The project case has
340 44 activities with total duration of 70 days. The FFBI yielded lower values of fitness function
341 of 9486 compared to those found by fuzzy clustering chaotic based differential evolution of
342 9522 and modified symbiotic organisms search of 9518.

343 **5.3 Analytical outcomes with different objective functions**

344 The proposed FFBI performance is further investigated on eight different objective
345 functions on the resource graphs. The eight objective functions formula is present in the
346 second column in Table 3 [54]. The notes at the bottom of Table 3 explain the notations in
347 objective functions and the third column describes the optimization criteria of those objective
348 functions. Table 3 displays the initial values using the earliest start times of all non-critical
349 activities and the optimal values of eight objective functions obtained by FFBI in both case
350 studies. As shown in all values of eight considered objective functions have significant
351 improvement compared to their initial values. The percentage of improvement on each
352 objective function is computed to analyze the improvement levels. As demonstrated in Table
353 3, FFBI yielded the best improvement percentage (100% and 67.08%) in the second objective
354 function of the first case and the eighth objective function of the second case, respectively.

355 The improvement is depended on the project characteristics. Different projects may yield
356 the best improvement on another objective function(s). Therefore, the project managers (PM)
357 need to perform the model on different objective functions to determine the objective function
358 gained the highest improvement. In addition, the PM should base on their particular demands

359 to set the coefficient for these objectives to obtain the best fit for their resource graph.

360 Fig. 5 displays the optimized project resource graph by FFBI on eight different objective
361 functions of both cases. The proposal model generated distinct resource graphs on each
362 objective function. Eight different objective functions attempt to minimize different
363 parameters, therefore they yield different solutions.

364 *<Insert Table 3 here>*

365 *<Insert Fig. 5 here>*

366 **5.4 Discussion**

367 The above result comparisons proved that the proposed FFBI surpassed other popular
368 algorithms in solving resource-leveling problems. Further discussion and inferences can be
369 drawn as follows:

370 The fuzzy c-means clustering approach played an important role in operating mechanism
371 of the FBI by introducing cluster center as new potential candidate. This operator helps in
372 balancing exploration and exploitation in investigation and pursuit phases of FBI.

373 The proposal FFBI has simplicity and stability performance because it does not required
374 any tuning parameter during optimization process. This characteristic favors to diversified
375 optimization problems.

376 Three case studies have demonstrated the efficiency and effectiveness of FFBI. The first
377 two case are about multiple resource levelling in multiple projects. The third case handles the
378 publicly available data. The FFBI outperformed the considered algorithms in term of
379 objective function value.

380 The analytical results on eight different objective functions of the resource graphs have
381 proved the feasibility and robustness of FFBI in dealing with the resource-levelling problem.
382 The outcomes provides helpful information for project managers in planning project schedule
383 in early phase.

384 **6 Conclusions and further study**

385 This study proposes a robust forensic-based investigation (FBI) algorithm to solve the
386 multiple resource in multiple projects on different objective functions. The FBI was integrated
387 with the fuzzy c-means clustering technique to enhance the performance of the original
388 algorithm. Two case studies were utilized to validate the effectiveness and efficiency of the
389 proposed model in finding the solutions that level the resource fluctuations. The obtained
390 solutions were compared with those of well-known and recently developed optimization
391 algorithms. The FBBI surpassed the considered algorithms in terms of resource intensity
392 indicator.

393 The statistical results prove a superior performance of the FFBI in dealing with the
394 multiple resources in multiple project problems. FFBI was able to find the best solution in two
395 considered case studies with the values of 3.184 and 33.299, respectively. Moreover, the
396 proposed model generated the lowest average fitness function of 3.450 and 33.502 in both
397 cases. Furthermore, the FFBI has an excellent performance on eight different objective
398 functions with considerable improvement in fitness value compared to their initial values.

399 The FFBI algorithm can be easily modified to solve other real-world engineering
400 optimization problems such as resource constrained and allocation. Furthermore, the
401 integration of the leveling resource objective with other project management objectives could
402 be an interesting direction. Therefore, extending the current algorithm to multiple objective
403 versions would be a potential improvement for further research.

404 **Acknowledgement**

405 This research is funded by Vietnam National University HoChiMinh City (VNU-HCM)
406 under grant number **DS2022-20-01**

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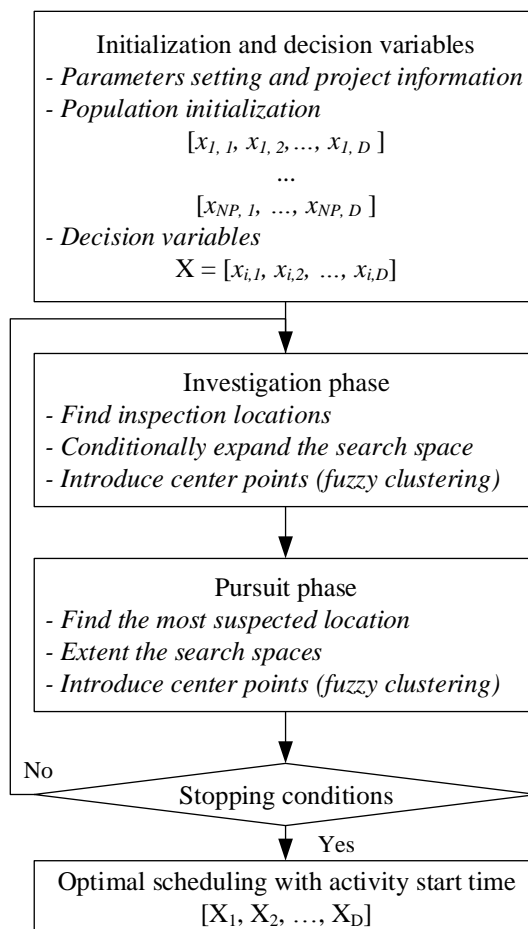


Fig. 1 FFBI for RL problem

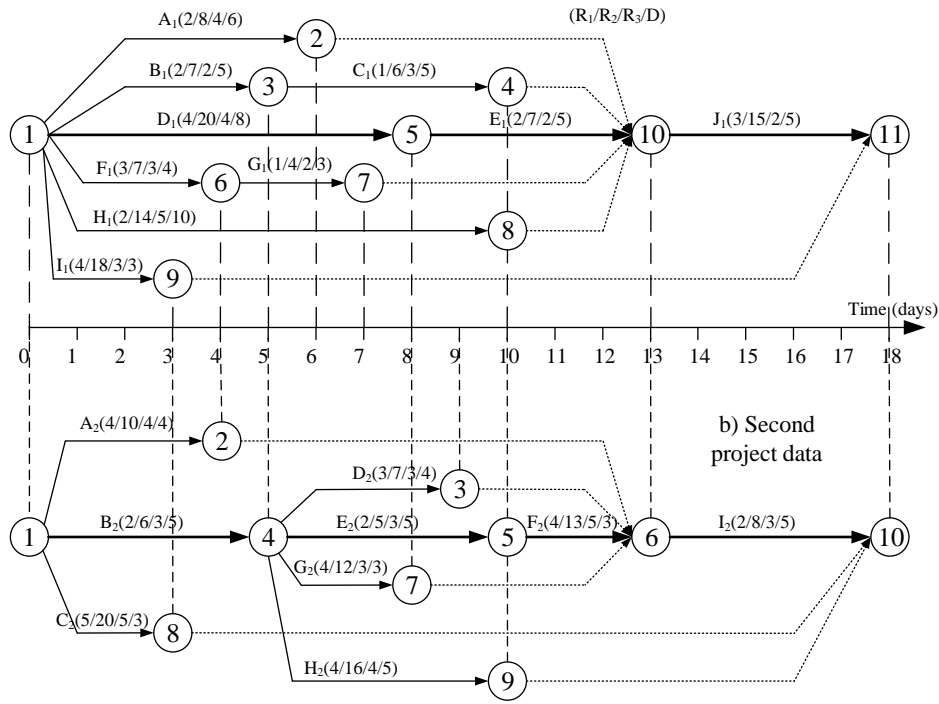


Fig. 2 Network diagram of projects in first case

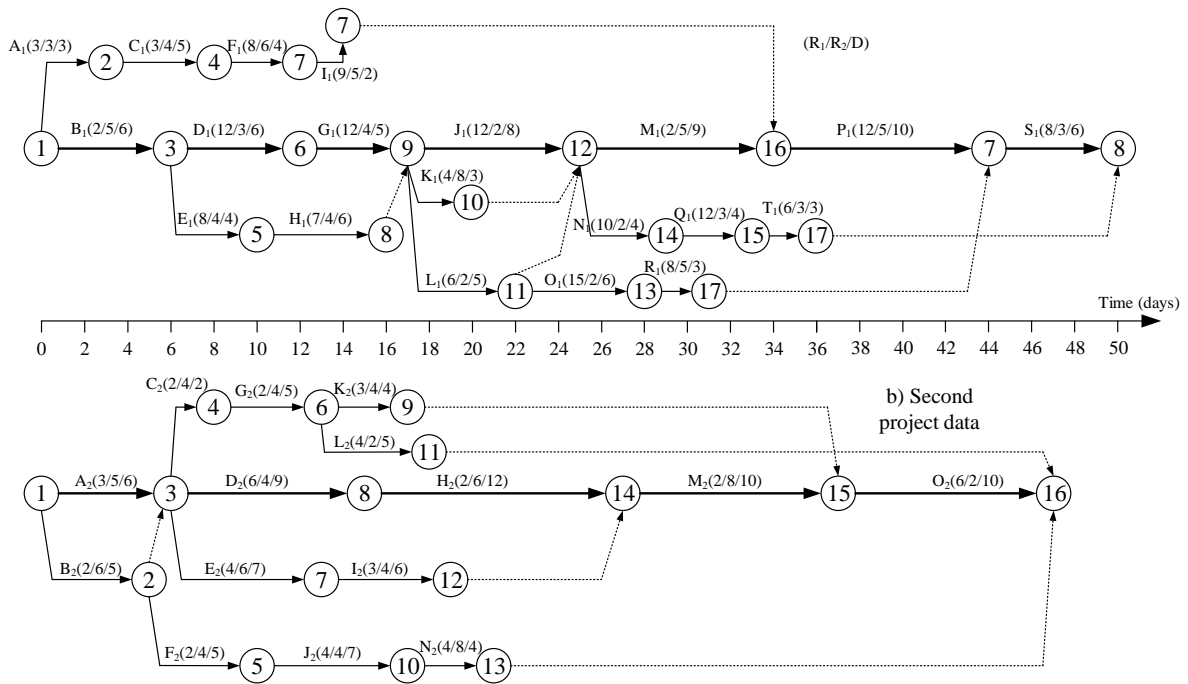


Fig. 3 Network diagram of projects in second case

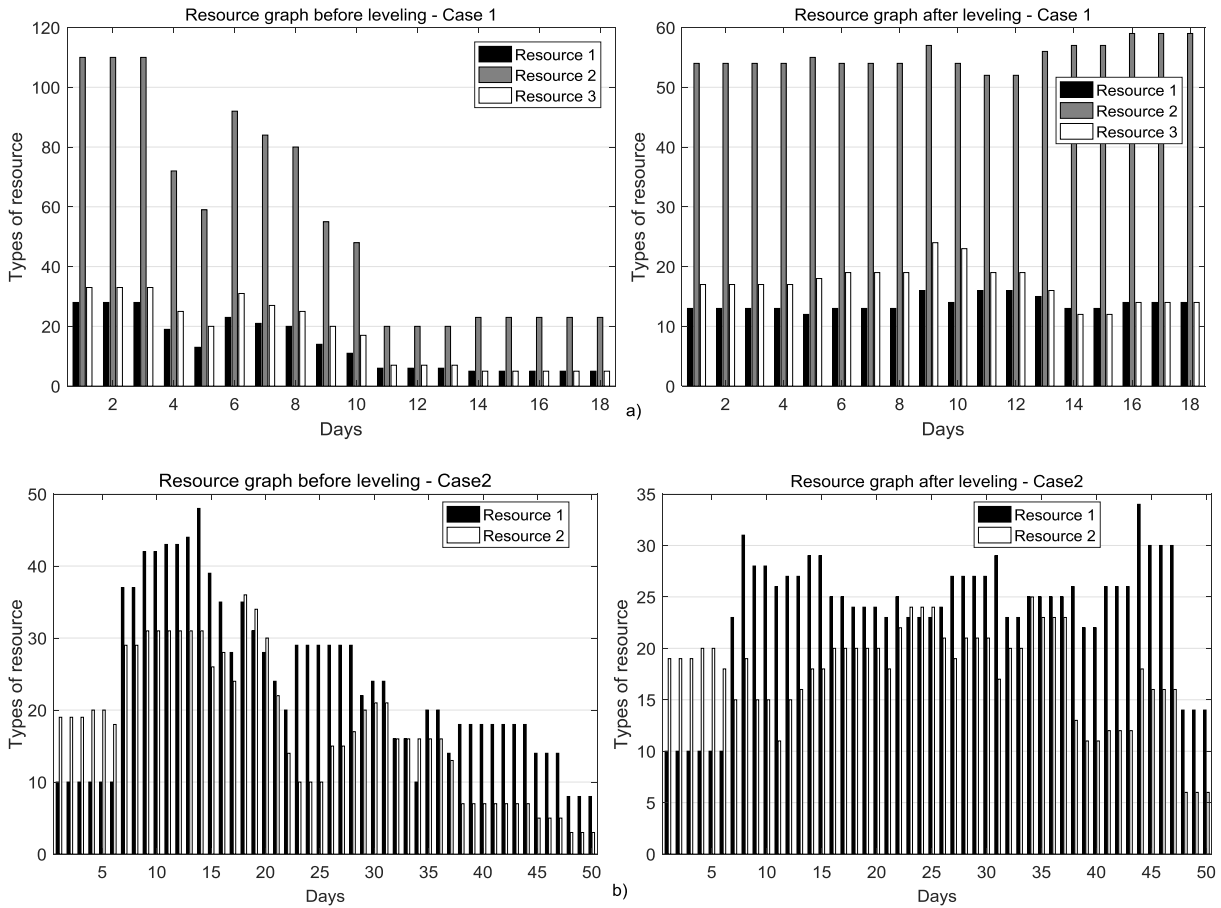
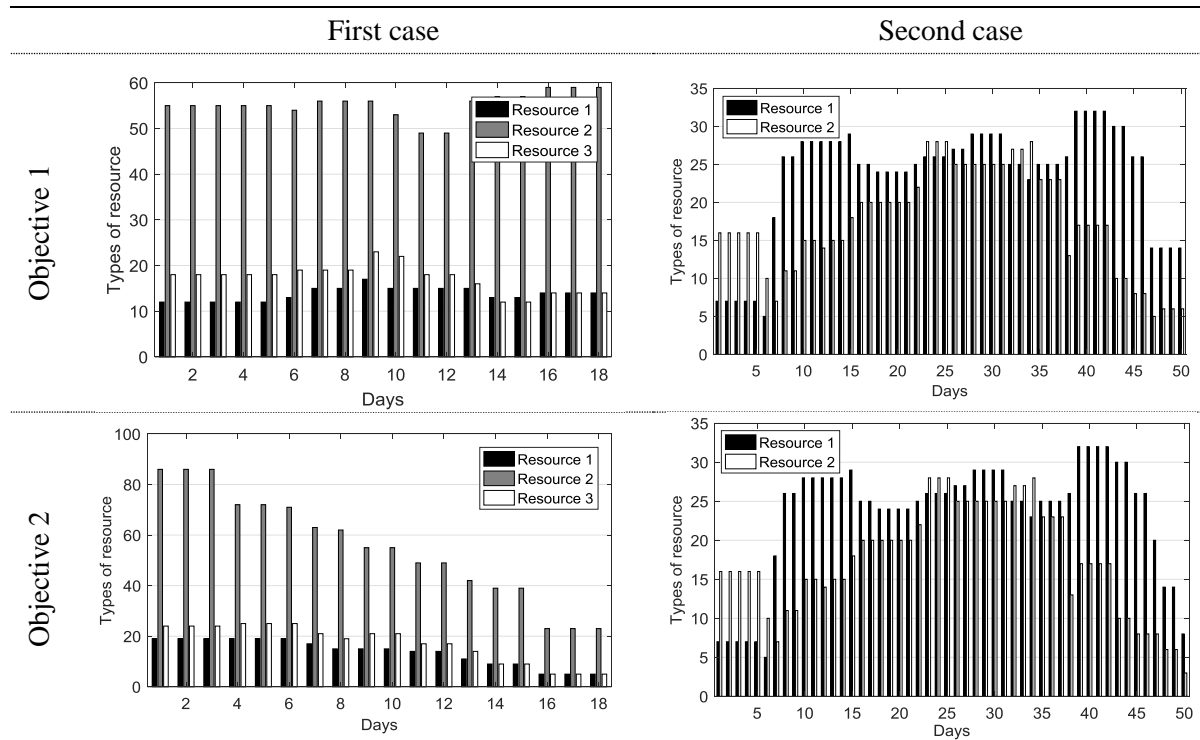
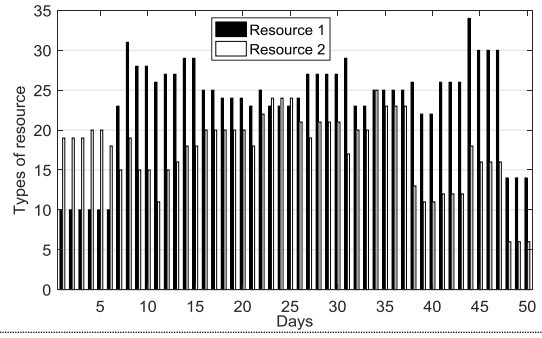
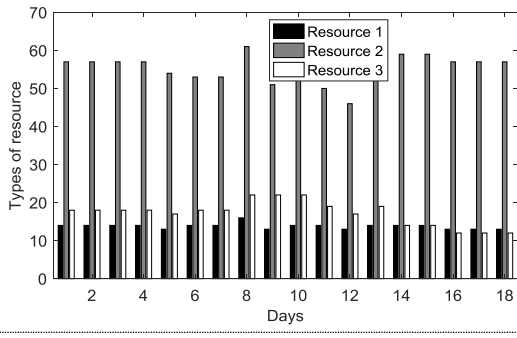


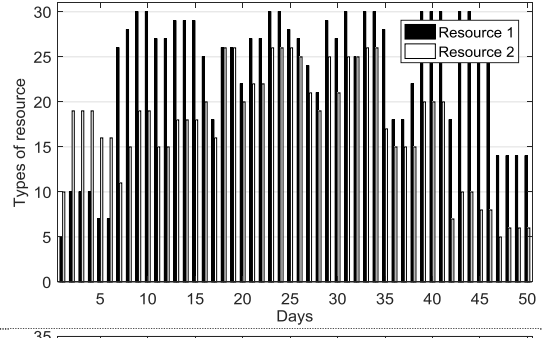
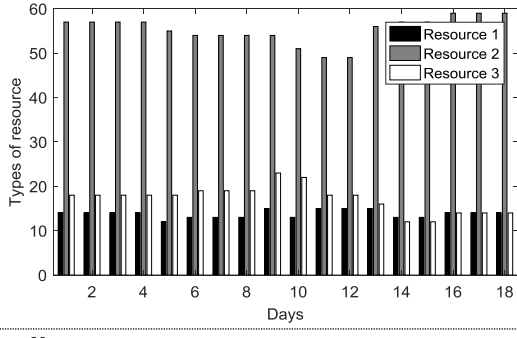
Fig. 4 Resource graph before and after levelling by FFBI: a) first case; b) second case



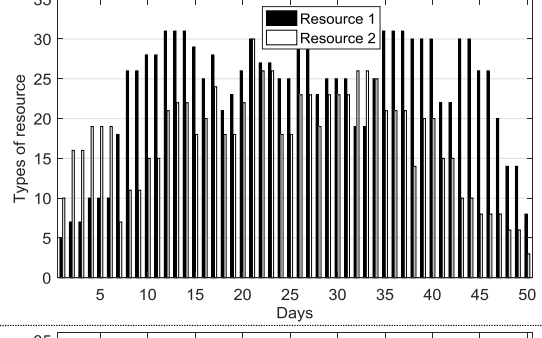
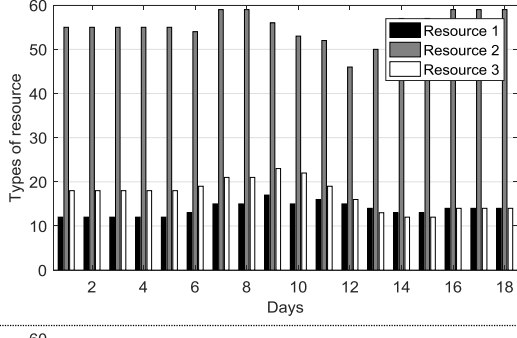
Objective 3



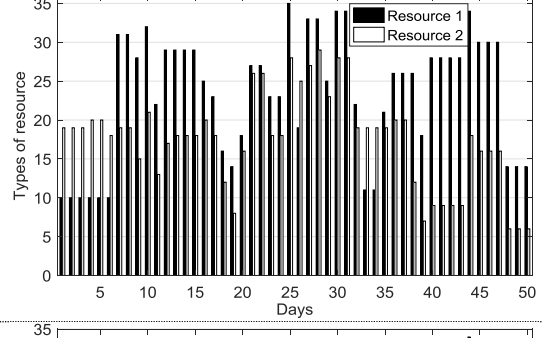
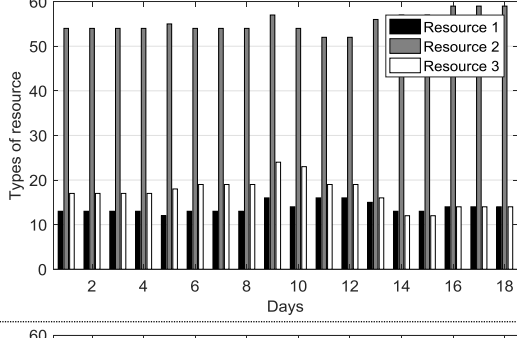
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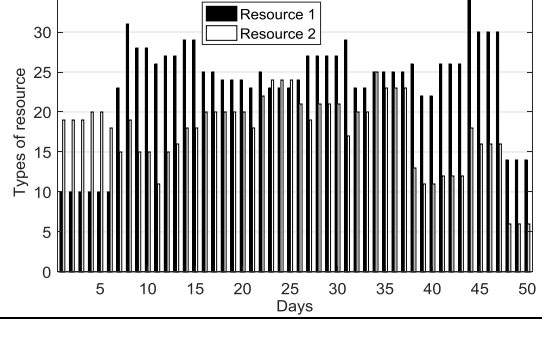
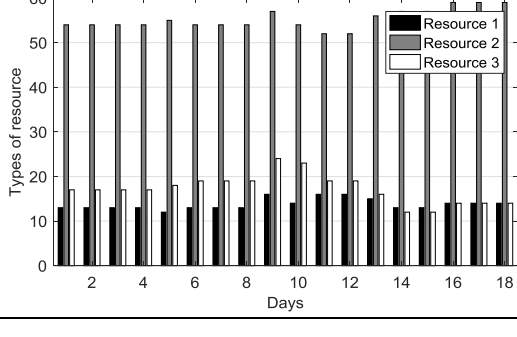
Objective 5



Objective 6



Objective 7



Objective 8

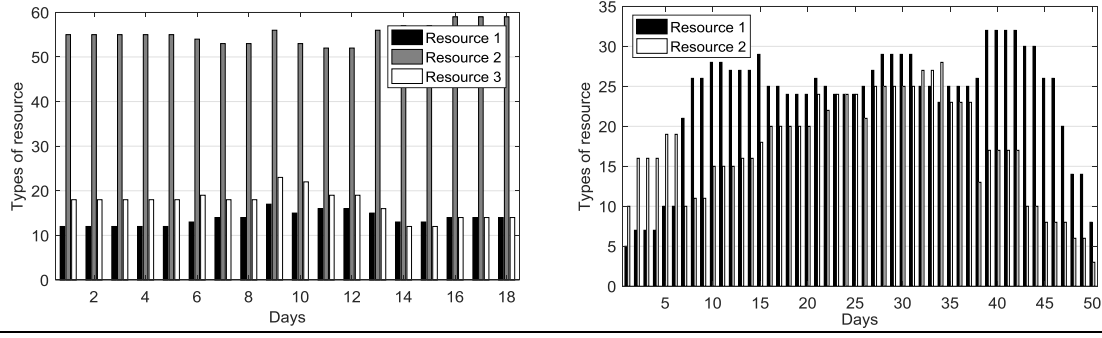


Fig. 5 Levelled resource graph by FFBI in different objective functions of both cases

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Table 1. Best solutions obtained by FFBI

Indicators	RI	RI ₁	RI ₂	RI ₃	Actual start time of non-critical activities		
					A ₁ .B ₁ .C ₁ .F ₁ .G ₁ .H ₁ .I ₁ .A ₂ .C ₂ .D ₂ .G ₂ .H ₂	A ₁ .C ₁ .F ₁ .I ₁ .E ₁ .H ₁ .K ₁ .L ₁ .O ₁ .R ₁ .N ₁ .Q ₁ .T ₁ .B ₂ .C ₂ .G ₂ .K ₂ .L ₂ .E ₂ .I ₂ .F ₂ .J ₂ .N ₂	
First case	Initial	363.85	76.95	1169.87	123.84	0.0.5.0.4.0.0.0.0.5.5.5	
	FFBI	3.184	1.39	4.76	10.17	4.0.8.0.9.0.12.8.15.5.10.13	
Second case	Initial	115.79	126.67	90.41	115.79	0.3.8.12.6.10.17.17.22.28.25.29.33.0.6.8.13.13.6.13.5.10.17	
	FFBI	33.299	38.31	21.61	---	0.3.26.31.7.11.22.17.25.40.30.43.47.0.11.21.33.33.13.20.5.33.43	

Table 2. Comparison of obtained results for both cases

Performance Measurement		GA	PSO	DE	WO	SOS	FBI	FFBI	
Resource intensity (RI)	Case 1	Best	3.627	3.184	3.184	3.184	3.184	3.184	3.184
		Avg.	3.705	3.702	3.682	3.626	3.614	3.599	3.450
		Std.	0.062	0.115	0.146	0.183	0.203	0.181	0.221
	Case 2	Worst	3.903	3.903	3.903	3.805	3.805	3.726	3.627
		Best	33.983	33.651	33.323	33.299	33.299	33.299	33.299
		Avg.	35.006	34.886	34.435	34.422	34.390	34.055	33.502
	Case 2	Std.	1.411	1.279	0.563	0.596	0.559	0.729	0.249
		Worst	38.355	38.355	35.347	35.471	35.471	35.347	34.159

Table 3. Results on different objectives obtained by FFBI

No	Objective function formulas	Optimization criteria	Initial schedule		Optimized by FFBI		Improvement percentage	
			Case 1	Case 2	Case 1	Case 2	Case 1	Case 2
1	$w * \sum_{t=1}^T Rdev_t $	Sum of the absolute deviations in daily resource usage	73.663	127.60	13.42	69.30	81.78%	45.69%
2	$w * \sum_{t=1}^T Rinc_t $	Sum of only the increases in daily resource usage from one day to the next	15.658	60.70	0	35.30	100.00%	41.85%
3	$w * \sum_{t=1}^T R_t - R_{av} $	Sum of the absolute deviations between daily resource usage and the average resource usage	251.276	456.744	24.069	214.456	90.42%	53.05%
4	$w * \max(R_t)$	Maximum daily resource usage	49.681	44.40	27.1920	28.80	45.27%	35.14%
5	$w * \max(Rdev_t)$	Maximum deviation in daily resource usage	17.329	22.50	3.395	9.20	80.41%	59.11%
6	$w * \max(R_t - R_{av})$	Maximum absolute deviation between daily resource usage and the average resource usage	24.835	22.78	3.0875	12.82	87.57%	43.72%
7	$w * \sum_{t=1}^T (R_t)^2$	Sum of the square of daily resource usage	23476.74	29514.0	16984.81	25389.4	27.65%	13.98%
8	$w * \sum_{t=1}^T (Rdev_t)^2$	Sum of the square of the deviations in daily resource usage	1321.52	1203.4	31.78	396.2	97.60%	67.08%

Note: t = day under consideration; T = total project duration; $Rdev_t$ = deviation between resources required on day t and $t+1$; $Rinc_t$ increase in between resources required on day t and $t+1$; R_{av} average resource use; R_t resources required on day t .

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